

Contents

1. The Pact	1
2. Seduction in Sun Valley	22
3. The View from Avon Avenue	36
4. Engaging the Community	55
5. The Rise of the Anti-Booker Candidacy	78
6. Searching for Newark's Superman	97
7. Hi, I'm Cami	112
8. District School, Charter School	130
9. Transformational Change Meets the Political Sausage Factory	150
10. Alif Rising	165
11. The Leading Men Move On	175
12. One Newark, Whose Newark?	197
<i>Conclusion: No Excuses</i>	209
<i>Author's Note</i>	219
<i>Appendix I: Where the \$200 Million Went</i>	223
<i>Appendix II: Newark Schools by the Numbers</i>	226
<i>Notes</i>	230
<i>Index</i>	238