

# Contents

Acknowledgements	vii
Preface	ix
About the author	xi
<b>Section 1: Evolving as an educational leader and manager</b>	<b>1</b>
1 Becoming and staying an educational leader	3
2 Values	15
3 Ways of thinking about leadership	25
4 Evolving as a leader – working with what you have	38
5 Organisations and leadership	51
Further reading for Section 1	64
<b>Section 2: Leaders and the context</b>	<b>65</b>
6 Power in context	67
7 Crafting the context	77
8 Leadership development in teams	86
9 Personal leadership challenges	95
Further reading for Section 2	106
<b>Section 3: Leading across boundaries</b>	<b>107</b>
10 Boundaries and change	109
11 Strategic leadership, change and communities	118

12 Managing stakeholders and partnership boundaries	126
13 Knowing your own boundaries – the capable leader	135
Further reading for Section 3	146
<b>Section 4: The educational leader as researcher</b>	<b>147</b>
14 Becoming a leadership researcher	149
15 Further study – choices and challenges	160
16 Researching in your own organisation	170
Further reading for Section 4	177
<b>Section 5: Moving forward</b>	<b>179</b>
17 The personal side of leadership	181
18 Leadership challenges and opportunities	190
Further reading for Section 5	200
References	201
Index	211