

WORKING WORLD

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GL	DBAL BUSINESS	
10	Fashion How Harris Tweed gave itself a radical new image	advanced
14	Profile Richard Branson, head of the Virgin Group	medium
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IN	FERCULTURAL COMMUNICATION	
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LANGUAGE FEATURE

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00	What to do when you are away from your desk	
60	Relaxation Techniques How to be more productive at work	medium US
64	Tips and Trends Advice on how to advance your career	medium

International transcription

Most words in Business Spotlight are transcribed in British English.

ix	peak	eı	late	p	paper	ſ	shoe
I	tip	aı	night	b	basket	3	measure
e	step	JI	boy	t	table	t∫	chair
æ	pack	au	town	d	desk	d3	journey
Λ	cut	ວບ	show	k	coin	h	head
a:	task	Iə	clear	g	gain	m	make
D	stock	eə	hair	f	far	n	north
).	law	ບວ	poor	v	video	ŋ	singing
υ	put			θ	think	r	rose
u:	spoon			ð	this	1	late
Э	alone, teache	er		S	see	j	yellow
fi	early, girl			Z	zero	W	water

American pronunciation differs especially in the "r"-like character of some vowels (left), as well as other vowel differences (right).

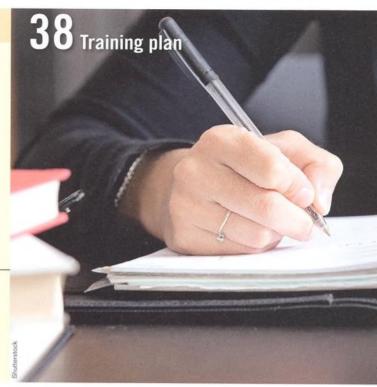
۶Ľ	teacher	IsL	clear	a	is often æ	task, after
r:s	early, girl	ear	hair	D	is often a:	stock, modern

See our webpage for more details and sound samples.

MANAGEMENT

IVIA	ANAAOIEIVIEIVI I					
66	Anna Wintour Profile of a style queen	advanced				
68	What Happened Next Henry Ford's \$5 pay offer	medium				
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REC	GULAR SECTIONS					
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L	ANGUAGE IN BUSINESS SPOTLIGHT
	Articles in the magazine use the style, spelling, punctuation and pronunciation of British English unless otherwise marked.
	American style, spelling, punctuation and pronunciation are used in these articles.
	easy approximately at CEF level A2
	medium approximately at CEF levels B1-B2
a	approximately at CEF levels C1-C2
T	Articles are marked with their level of language difficulty. CEF s the Common European Framework of Reference for Languages exts not marked on this double page are at a medium level. fml.: informal or slang word or phrase ulg.: vulgar word or phrase
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