

CONTENTS

<i>Illustrations</i>	ix
<i>Preface</i>	xi
<i>Glossary</i>	xiii
<i>Abbreviations</i>	xix

1983	1
1984	61
1985	103
1986	129
1987	153
1988	189
1989	237
1990	267
1991	381
Epilogue	401
<i>Index</i>	403

INDEX

- Aberdeen Press and Journal*, 126
- Abu Dhabi, 329
- ACEATM (sideways firing mine), 290
- Admiralty, 251
- Aitken, Jonathan: friendship with AC, 23, 56, 292, 296, 314; and David Young, 68; at Saltwood, 167–8; and Mates, 293; and Howe's resignation speech, 347; and 1990 leadership election, 358–9; and *Cercle* conference, Muscat, 370, 373
- Alam Halfa, Battle of, 1942, 392
- Aldred, Margaret, 325
- Alexander, Sir Michael, 258
- Ali (of 'coven'), 9, 24, 41
- Alison *See* Young, Alison
- Alison, Michael, 35, 57–8, 60, 70, 125, 214n
- Alliance, Sir David, 227
- Allsopp, Charles, 344–5
- Alma Tadema, Sir Lawrence: *The Roses of Heliogabalus*, 205
- Althorp, 79, 81–2
- Amery, Julian: on Thatcher, 69; praises AC, 97; relations with AC, 133, 220; at Macmillan memorial service, 158; and Count Dracula, 224; and *Cercle* conference, 369n, 370
- Anderson, Bruce: as AC's confidant, 119, 173, 202, 220, 229, 240, 253–4, 312; appearance, 328; trip to Gulf, 329; dismissed, 357; and 1990 leadership election, 358–9; and Tom King's operation, 375; lunch with AC, 378–9
- Andreotti, Giulio, 231–2
- Anglo-Italian Summit, Maggiore, 1988, 230–1
- Ann Boleyn, Queen of Henry VIII, 27
- Appleyard, Leonard, 333, 396
- Arbuthnott, Hugh James, 206n, 207–8
- Armilla Patrol, 251–2
- Armstrong, Ernest, 31–2
- Armstrong, Sir Robert (Baron), 16–17, 23, 110, 196
- Army (British), 262, 288
- Army Air Corps (AAC), 316
- Arran, 'Tommy', 9th Earl of, 253
- Aspinall, John, 163n, 284
- Asquith, Dominic, 328
- Atkins, Eileen, 341
- Atkins, Humphrey (Baron Colnbrook), 38, 271
- Atkins, Robert, 108–9, 162, 211, 296
- Atkinson, Rowan, 80
- Aylwin Azócar, Patricio, 180
- Bach, Franz-Joseph, 369n
- Bader, Douglas, 224–5, 315

- Baker, Kenneth, 162, 212, 235–6, 302–3
- Balfour, Archie, 155
- Ball, Miss (beautician), 301
- Bankuri, Dr, 148
- Bardot, Brigitte, 50
- Barker, Godfrey, 100
- Barlow Clowes (company), 232
- Barnard, Mrs (of Penhalt High Farm), 114
- Barnett, Correlli: *The Audit of War*, 232
- Bartosik, Sam, 49
- Bayliss, Fred, 40
- Beatty, Admiral of the Fleet David, 1st Earl, 165n
- Beaulieu, 92–4; *See also* Montagu, 3rd Baron
- Beaumont-Dark, Sir Anthony, 313
- Beaverbrook, William Maxwell Aitken, 1st Baron, 85, 122, 284
- Beckett, Terence, 34
- Beefsteak Club, London, 119, 222–3
- Belgrade, 145–6
- Belgrano*, 5, 105n
- Bell, Cressida, 341
- Bell, Graham, 163, 341
- Bell, Olivier *see* Popham, Ann Olivier
- Bell, Vanessa, 340n
- Benn, Tony, 211–12
- Bennett, Air Marshal Sir Erik, 373–4
- Benyon, William, 29
- Bérégovoy, Pierre, 79
- Berenson, Bernard ('BB'), 199, 228
- Berlin, Sir Isaiah, 82
- Berry, Anthony, 99
- Bethersden, 317
- Bevin, Ernest, 32
- Bevins, Anthony, 290
- Biffen, John, 31, 76, 132–3
- Binstead, Jane, 324, 327–8
- Birley, Mark, 143
- Black, Conrad, 284–5
- Black, Admiral Sir Jeremy, 256
- Blackwell, Nicholas, 221
- Blair, Tony, 54
- Blue Chip (dining club), 170, 197, 289, 359
- Bob (driver), 319
- Bogota, 175–7
- Bonsor, Sir Nicholas, Bt, 80–1
- Boroneo family, 231
- Bosanquet, Reginald, 12
- Bottomley, Peter, 121–3, 323
- Bottomley, Virginia, 323
- Boucher, François: *The Captive*, 168
- Bowra, Sir Maurice, 112
- Boyd of Merton, Alan Lennox-Boyd, 1st Viscount, 294n
- Brabham, Sir Jack, 389
- Bracken, Brendan, Viscount, 23
- Braine, Sir Bernard, 293
- Branson, Richard, 337
- Bratton Clovelly (Town Farm), 5, 112, 261, 358
- Bridges, Thomas, 396
- Briggs, Asa, Baron, 82
- Briggs, Michael, 25
- Brighton: 1984 IRA bombing, 99, 320
- Brittan, Sir Leon, 46, 138, 223; and Westland crisis, 126n, 132; resigns from Government, 134
- Brittan, Samuel, 301
- Brooke, Peter, 166–7, 323
- Brooks's Club London, 7, 9, 11, 16, 49, 221, 296, 307, 375
- Brown, Colin, 310
- Brown, Gordon, 54
- Brown, Michael, 379
- Bruges: Thatcher speech in, 225–7, 281
- Brussels, 51, 143
- Buccleuch, 'Mollie', Duchess of, 301
- Bucharest, 206–7
- Buck, Sir Antony, 397
- Budapest, 147–8
- Budgen, Nicholas, 11, 122, 158, 358
- Bulgaria, 203–5
- Butcher, John, 71
- Butler, Adam, 108
- Butler, Richard Austen (RAB), Baron, 298

- Butler, Sir Robin, 110n, 142, 194n, 396
- Butt, Ronald, 65–6
- Byam Shaw, James, 228
- Byron, George Gordon, 6th Baron, 379
- Cadogan, Sir Alexander, 225, 309
- Callaghan, James, Baron, 282n
- Calouri, M. (of Marrakesh), 245
- Cameron, James, 77
- Campbell-Savours, Dale, 299
- Campling, Robert, 358
- Canada: fur trade, 214–16
- Canavan, Denis, 28
- Caracas (Venezuela), 177
- Carlton Club, London, 169
- Carrington, Peter, 6th Baron, 97, 159
- Carter, Jimmy, 219
- Cartland, Dame Barbara, 81
- Cartiss, Michael, 368
- Cartwright, John, 123
- Casson, Sir Hugh, 93
- Cavalry Club, London, 116, 280
- Cavendish, Anthony, 374
- Ceauşescu, Nicolae, 206, 208
- Cercle* (society), 369n, 375
- Chalet Caroline *see* Zermatt
- Chalker, Lynda, Baroness, 132, 185, 199, 229, 248
- Chamberlain, Neville, 225
- Chandler, Sir Colin, 383
- Channel Tunnel, 162n, 229
- Channon, Sir Henry ('Chips'), 135n, 137, 155, 297
- Channon, Ingrid, 18n, 377
- Channon, Paul: Embankment home, 18n; at Department of Trade, 135, 137–8, 192; as Transport Secretary, 213, 229; on AC as prospective Secretary of State at DTI, 310; and 1990 leadership election, 352, 354, 373; at Wilton's, 377
- Chapple, Frank, 34
- Charles, Prince of Wales: apparently suffers a *mauvaise placement*, 200; addresses Arab-British Chamber of Commerce, 220; invites Ministers to Highgrove, 234–6; reprimanded by Princess Margaret, 308
- Charleston farmhouse (Sussex), 340
- Charlier, Madame, 221
- Charmley, John, 385
- Chequers (Prime Minister's house), 187–8, 257–60, 273, 275–6
- Chevenement, Jean-Pierre, 282
- Chile, 161
- Chuquicamata (Chile), 181, 244
- Chirac, Jacques, 199
- Chotek, Countess Sophia, 146n
- Christie's (auctioneers), 34, 228
- Christov, Khristo I., 203–4
- Churchill, Randolph: *The Fight for the Tory Leadership*, 359
- Churchill, (Sir) Winston S., 178, 199, 225, 227, 244, 298, 309, 349, 385
- Clare (au pair), 4
- Clark, Alan (AC's uncle), 310
- Clark, Alan: contests 1983 Election, 5n; as Parliamentary Under Secretary at Dept. of Employment, 8–10, 19, 22–6, 38, 47–9, 52–3, 63, 65, 87, 89, 95, 105, 110; finances, 10, 186–7; takes Questions in Commons, 23, 25, 27–32, 39, 53, 89, 99–100, 217, 292, 299, 305; romances, 42, 52, 96, 318; health, 42–3, 151; decorates office, 46n; eye trouble, 49; sense of ageing, 50–1, 143, 157, 315; attitude to Europeans, 51–2, 78–9, 138–40, 142–3, 387; in Commons Committee on Employment Bill, 53–6, 66; performances in Commons, 69, 299; outspokenness on *Question Time* programme, 75; religious feelings and practices, 90–1, 313, 317, 379; interest in motor cars, 92–4, 102, 165, 194, 318, 388–9; tax concerns, 93; exercise and walking, 96, 119–20, 254–5; 'Bongo-Bongo land' remark, 106, 136; decides to stand down, 123–6; expected move

Clark, Alan – *cont.*

to Transport Ministry, 131–2; as Minister for Trade, 135–6, 149, 151, 160, 166, 192–3; changing appearance, 140, 148, 177–8, 203, 210, 220; self-consciousness about body, 144–5; official travels in Europe, 143–7, 151, 171–2, 174, 202–5, 230–3, 245–6; attitude to flying, 151, 177; and 1987 Election, 161–2; South American trip, 175–83; fears cancer of jaw, 186; proposed fur legislation, 192n, 193, 202, 213–17; book reviewing, 194; and Labour Party, 195–6; at World Economic Forum, Davos, 198–9; rescues badger, 201; 60th birthday, 203; hopes for Privy Council, 210, 289, 292, 378, 388; appointed to Privy Council, 397–400; discusses political prospects with Young, 212–3; and arms exports, 218; feels overlooked, 239; trip to North Africa, 241–5; 1989 career hopes, 247–9; as Minister of State at Defence, 249–50, 271, 305–7; at Chequers CFE Seminar, 257–62; on role of forces, 262–3; prepares and submits Defence Review, 262–6, 272, 274, 276, 279–80, 287, 298, 301; accused of leak, 277–8; and 1990 leadership crisis, 285–6; press reports and profiles on, 300–2, 304–5, 312; kills heron, 303; as prospective Secretary of State for Trade and Industry, 311; views on police, 320; diet restraint and indulgence, 321–2; and Iraq build-up, 321, 324–6; flies to Gulf, 326–32; reports to Thatcher on return, 332–3; at *Cercle* conference in Muscat, 369–74; gives 1990 Liddell Hart Memorial lecture, 375–6; proposes biography of Thatcher, 377, 384–5; makes nominations for honours, 383; attacked by press, 390–1; criticises NATO allies,

392–3; views on missiles, 394–5; speculates on peerage, 396–7; *Barbarossa*, 377; *The Donkeys*, 85, 249, 376

Clark, Andrew ('Tip', 'Lilian'; AC's son): at Sandhurst, 4; army career, 44, 50; motorcycling, 49n; visits Saltwood, 50, 150, 167; and AC's comments on *Question Time*, 75; boyhood accident at Widemouth, 115; on demoralisation of Rhine Army, 288; in Zimbabwe, 292n; serves in Muscat, 371; and Gulf War, 391

Clark, Christopher (Colin's son), 150

Clark, Colette ('Celly': AC's sister), 17, 228, 317, 340

Clark, Colin (AC's brother), 18n, 50, 60, 150, 344

Clark, Helena ('Ming'; Colin's third wife), 150

Clark, James (AC's son): works as helicopter pilot, 21n, 44, 316–17; visits Saltwood, 49–50, 102, 150, 186; motorcycling accident, 49n; relations with mother, 60; at Eriboll, 126, 294; breaks leg, 271; fatherhood, 312; divorce, 313; criticises AC's driving, 389; survival, 391

Clark, Jane (AC's wife): gardening at Saltwood, 4, 21, 164; at Plymouth in 1983 Election, 5; and Reggie Bosanquet, 12; and AC's post at Employment Department, 19; in Wiltshire, 25; AC's fondness for, 26, 115; and TV filming at Saltwood, 41; holiday in Zermatt, 43; searches for lost pet dog, 50; relations with son James, 60; visits mother in Spain, 67; at Althorp, 81; at Beaulieu, 92–3; at art exhibition with Charles Moore, 98; Positano honeymoon, 107; appearance, 112; gives talk to Conservative Women's Association, 113; and AC's political career, 117, 120, 124, 132, 135,

- 166, 311; at Dorneywood, 140; stomach upset, 148; catches peahens for Massareene, 157; on flying, 177; at Chequers, 187; and AC's lost fur legislation, 216; brings flowers to AC's office, 222; at Lancaster House lunch, 226; letter from AC in Tunis, 240–2; and AC's 1989 posts, 247; walking in Scotland, 254n; nurses AC, 277; at Plymouth Constituency AGM, 286; and being 'on outside', 287; cleans Saltwood pool, 298; at Queen Mother's 90th birthday parade, 308; at French Embassy dinner, 311; and prospective grandchild, 313; at Bethersden, 317–18; and death of Labrador, 318; and police, 320; diet, 321–2; at Gow's funeral, 322; on Tom King's health, 378; at Nurburgring race, 389; and AC's prospective peerage, 396
- Clark, Sir John, 219
- Clark, Kenneth, Baron (AC's father): decline, 4, 6, 50; death, 7; estate and settlement, 34n, 56n, 60, 111; public life, 37; memorial service, 45–6; and Berenson, 228; birthday, 310, 313
- Clark, Nolwen, Lady (*formerly* Comtesse de Janze; Lord Clark's second wife), 4, 6–7, 46, 310, 313
- Clark, Sally (James's second wife), 186, 313
- Clark, Sarah (James's first wife), 102
- Clarke, Kenneth: career, 71; AC criticises, 101; Thatcher dislikes, 109; David Young on, 212; at Department of Health, 273; hostility to Thatcher, 353; and 1990 leadership election, 356, 363–5, 384; opposes AC, 397
- Classic Car* (magazine), 388
- Cluff, Algy, 336
- Cockfield, Arthur, (Baron), 71, 185
- Cocks, Matthew, (head of AC's Private Office, DTI), 137, 140, 185, 311
- Colnbrook, Baron *see* Atkins, Humphrey
- Cole, John, 175, 310–11
- Colefax, Sybil, Lady, 23
- Coleman, Terry: *Thatcher's Britain*, 194
- Colquhoun, 'Andy', 125
- Colston, John, 274
- Colver, Hugh, 278n, 305
- Community Charge (Poll Tax), 195, 205–6, 289, 350
- Conservative Party: 1983 Election victory, 7–8; Gummer appointed Chairman, 38n; Conference, 1983, 44; 1987 Election victory, 161; 1990 leadership election, 280–1, 285, 294–5, 343, 345–67; hostility to Thatcher, 286, 288–9; low ratings, 341, 345–6
- Conservative Weekly*, 271
- Conventional Forces (Europe) Treaty (CFE), 257–8
- Cooke, Jenny, Lady (*née* King), 155
- Cooke, Sir Robert (Robin), 155–6
- Cooper, Sir Frank, 218–19, 375
- Copenhagen, 349n
- Costain, Albert, 60n
- Cotal, Robert, 79
- Couchman, James, 340
- Courtauld, George, 176–7
- Courtauld-Thomson, Courtauld Greenwood Courtauld-Thomson, 1st Baron, 140n, 141
- Craddock (Saltwood gardener), 205
- Cradock, Sir Percy, 276
- Cranborne, Robert Cecil, Viscount, 11, 155, 159, 314
- Cresson, Edith, 174
- Critchley, Julian, 11, 45, 162
- Croft, Angela, 25–6, 48, 75–6
- Cryer, Robert, 196
- Cunard, Maud Alice (Emerald), Lady, 23n
- Cunard, Nancy, 24

- Cunningham Reid, Noel, 389
 Currie, Edwina, 366–7
 Curzon of Kedleston, George
 Nathaniel Curzon, Marquess, 122
 Cust, Christopher, 69n
- Dacre, Baron *see* Trevor-Roper, Hugh
Daily Mail, 279
Daily Telegraph, 284–5, 349, 392
 Dalyell, Tam, 5, 293
 Danube, River, 207–9
 Dashwood, Sir Francis (11th Bt), 80–1
 Dashwood, Marcella, Lady (*née*
 Scarafia), 81
 Dave (driver), 144, 188, 230, 234, 236,
 257
 Davies, Sir John, 55
 Davis, David, 359n, 378, 386–7
 Davos (Switzerland), 198
 Dawson, Bertrand Edward, Viscount
 Dawson of Penn, 6
 Day, Sir Robin, 74, 149
 Deedes, Evelyn Hilary, Lady, 386
 Deedes, William, Baron, 386–7
 Defence, Ministry of: AC as Minister
 of State at, 249–50, 271, 305, 307,
 390; and AC's Defence Review,
 259–66, 287, 298–9; and ACEATM
 equipment, 290–1; and Iraq build-
 up, 321; and Gulf War, 390
 de Ferranti, Basil, 143
 de Ferranti, Sebastian Basil, 143n
 de Hoghton, Sir Anthony (14th Bt), 77
 de Lisle, Margaret, Lady (*formerly*
 Glanusk), 200
 Denham, 'Bertie', 2nd Baron
 (Conservative Chief Whip in
 Lords), 210, 314–15, 340, 398
 Denmark, 349
 Derx, Donald, 13, 16, 22
 Di (of Private Office), 53
 Diana, Princess of Wales, 81
 Dickinson, Emily: quoted, 370n
 Dilks, Professor David, 385
 Ding (dog), 206
 Dixon, Piers, 283
 DOAE, 293
- Dobson, Frank, 195
 Dolin, Anton, 52
 Dolmetsch, Jean-Marie & Marguerite
 Mabel (twins), 27
 Dorneywood (house,
 Buckinghamshire), 140–1
 Doughty, C.M.: *Arabia Deserta*, 329
 Douglas, Keith: quoted, 373n, 401
 Douglas-Home, Charles, 84–6
 Douglas-Home, Robin, 85
 Drabble, Phil, 383
 Du Cann, Edward, 15–16
 Duffy, Terence, 34
 Dunn, Robert, 20, 71
 Dykes, Hugh, 70, 362, 394
- Earle, Julian, 389
 Easterbrook, Jenny: as AC's Personal
 Private Secretary, 8–9, 13–14, 23–
 6, 40, 44, 48, 53, 87; relations with
 AC, 16, 39; and AC's meeting with
 Sir Robert Armstrong, 16–17; and
 AC's performance in Commons,
 32; holiday, 33; and Adrian Moorey,
 39; in Brussels, 51; leaves AC's
 office, 126n
 Easton, Betty, 178, 383
 Easton, Rodney, 178
 Eaton, Admiral Sir Kenneth, 306
Economist (journal), 300
 Eddie (Saltwood groundsman), 41, 94
 Eden, Anthony (*later* 1st Earl of Avon),
 199
 Edward VII, King, 235
 Egan, Sir John, 232n
 Elizabeth II, Queen, 399–400
 Elizabeth, Queen Mother, 308–9, 372
 Elton, Liz, 74
 Elwes, Dominic, 56n
 Emery, Sir Peter, 397
 Employment, Department of: AC as
 Parliamentary Under Secretary of
 State at, 8–10, 19, 22–6, 38, 47–9,
 52–3, 63, 65, 87, 89, 95, 105, 109–
 10; and Lambeth Council
 profligacy, 101; carol services, 101,
 125; proposed abolition of, 109

- Employment Bill, 1983–4, 52–5, 58, 105
- Enders, Thomas, 70
- Enterprise Allowance Scheme, 47
- Eriboll, Loch and estate (Scotland), 118–20, 126, 148, 254, 294, 324
- Esteban, Carlos, 176–7
- European Community: AC attends meetings, 138–40; Internal Market Council Presidency, 142; Council of Ministers, 174; conduct of business, 233
- European Fighter Aircraft (EFA), 256, 274
- European Programme Groups, 281, 349n
- Evans, Moss, 34
- Evans, John, 53
- Evans, Michael, 278
- Export Credit Guarantee Department (ECGD), Department of Trade and Industry, 218
- Fairman, Jack, 388–9
- Falklands War, 1982, 5, 97n, 219, 256
- Fallon, Michael, 296
- Fangio, Juan, 389
- Farndale, General Sir Martin, 258
- Fatchett, Derek, 53
- Fekete (Hungarian banker), 147
- Felce (Kent farmer), 50
- Felce, Anne, 50
- Ferranti (company), 274
- Festival Ballet, 52
- Financial Times*, 300, 392
- Finland, 144–5
- Fleming, Ann (*née* Charteris; *then* Lady Rothermere), 112, 228
- Fleming, Ian, 112
- Fletcher, Alex, 134
- Folkestone, 60
- Fookes, Dame Janet, 113, 347
- Ford, Anna, 12
- Foreign Affairs Council (EC), 233
- Forman, Nigel, 28
- Forsyth, Michael, 351
- Forte, Rocco, 226
- Forth, Eric, 197, 351, 359n
- Fowler, Sir Norman, 57, 364, 396
- Fox, Sir Marcus, 358n
- Frame, Sir Alistair, 219
- Franz Ferdinand, Archduke of Austria, 19, 146
- Franzen, Alfons ('Fons'), 44
- Fraser, Sir Hugh, 88
- Freedman, Laurence, 117, 375
- Freeman, Roger, 307
- Frossard, Juliet, 41, 235n, 389
- Fur Labelling Order, 1988, 192n, 193, 202, 213–17
- Galbraith, James, 48
- Gardiner, Sir George, 356
- Garel-Jones, Tristan: predicts AC's government appointment, 5; on AC in Commons, 28; visits Saltwood, 100–1; on Ponting trial, 105; reports Whitelaw's comments on AC, 106; and AC's political career, 120, 312; and Gow's resignation, 121; friendship with AC, 122, 125, 195, 220, 222–3, 294; and AC's attitude to Europe, 142; and Blue Chip club, 170, 198; dislikes John Moore, 197; political career, 223; with Bruce Anderson, 229, 240; on AC as prospective European Minister, 248; and 1990 leadership contest, 285, 292, 294–5, 348–50, 359–61, 366; and Thatcher's unpopularity, 289; at end-of-term dinner, 314; and decline of Tory Party's fortunes, 341; defends Edwina Currie, 367; dines with AC, 386
- General Elections: 1983, 5, 7–8; 1987, 161
- Geneva, UNCTAD Conference, 1987, 171–2
- George v, King, 235
- George vi, King, 349
- Germany: reunification, 275–6; and Gulf War, 393
- Gilbert, Eddie, 344

- Gill, Kenneth, 47
- Gillette, E.W., 388
- Gilmour, Caroline Margaret, Lady (*née* Montagu-Douglas-Scott), 301–2
- Gilmour, Sir Ian, 159, 301–2, 350
- Gilpin, John, 52
- Ginev, 203
- Gladding, Ian, 166
- Glyn, Sir Alan, 313
- Goldsmith, Dido and Clio, 180
- Goldsmith, Major Frank, 234
- Goldsmith, Sir James, 227, 234, 246, 284–5
- Goodhart, Sir Philip, 295
- Goodlad, Alastair, 9, 170
- Gow, Ian: informs AC of first government appointment, 8, 87; performance in Commons 24; at NEDC meeting, 34; devotion to Thatcher, 35, 57–8, 70, 85–6, 122, 136, 168, 319; friendship with AC, 58–60, 83, 102, 292, 313; and reconstruction of Thatcher's office, 58–60, 63–4, 66, 68, 280; AC's letters to, 59, 63, 123; and Peter Morrison, 63; manner, 102; resigns over Anglo-Irish agreement, 121–3; dislikes Bottomley, 123; and Westland resignations, 134; criticises government aloofness, 158; organises end-of-term celebrations, 169, 314–15; on 1987 government reshuffle, 184–5; and Ireland, 223; Bruce Anderson, on, 229; on 1990 leadership election, 280–1, 296; loses influence, 289, 292–3, 319; death and funeral, 319–20, 322
- Gow, Jane, 102, 323
- Graham, Euan, 73n, 89
- Grant, Sir Anthony, 352, 362
- Grant, Duncan, 340n
- Greens restaurant, London, 292
- Greenwich, R.N College, 306
- Gregson, Sir Peter, 282
- Greig, Gordon, 300, 311
- Griffiths, Professor Brian, 136
- Guinness, Desmond, 41
- Gulf, The: AC's visits to, 329–32, 338, 369–74; 1991 War, 390–2
- Gummer, John Selwyn: as Chairman of Conservative Party, 38n, 79, 83; and Parkinson affair, 46, 56; at Commons Committee on Employment, 54–5, 66; manner, 79; criticised, 83; favours Milk Marketing Board, 307
- Hailsham, Quintin McGarel Hogg, Baron, 108
- Halifax, Edward Frederick Lindley Wood, 1st Earl of, 213, 225, 298, 349
- Hamilton, Archibald: on AC's performance in Commons, 28; and Thatcher's attitude to fur legislation, 214–15; as Minister of State (Armed Forces) at Defence, 253, 334; and AC's Defence Review, 264, 275, 287–8; at Queen Mother's birthday parade, 308; at end-of-term dinner, 314; and 1990 leadership election, 365; and Gulf War, 388, 390; and press criticisms of AC, 391
- Hammer, Armand, 344
- Hampson, Dr Keith, 348, 352, 364, 378
- Hannay, Sir David, 174n
- Hanson, James, Baron, 141–2, 227
- Harding, Air Marshal Sir Peter, 325
- Harmsworth, Vere *see* Rothermere, 3rd Viscount
- Hastings, Max, 284
- Hatcher, David, 302, 326, 328–9, 333
- Hatfield, Robin, 325
- Hausmann, Baron Georges Eugène, 206
- Havant (constituency, Hampshire), 151
- Haydn, William, 304
- Hayhoe, Sir Barney, 362
- Haynes, Frank, 54, 196

- Heath, Sir Edward, 159, 293
 Heathcoat-Amory, David, 184–5, 314
 Heber-Percy, Victoria, 341
 Hecht, Pat, 107
 Heddle, John, 287
 Heffer, Eric, 100
 Hekman, Admiral Peter (USN), 257
 Helsinki, 144–5
 Henderson, Sir Nicholas, 304
 Henry VIII, King, 27
 Herbie (Albany porter), 297
 Heseltine, Michael: and defence spending cuts, 64–5, 74; tipped for office, 71; and AC's *Question Time* remarks, 76; at Althorp, 81; as potential successor to Thatcher, 86, 281, 288–9, 343, 346–53, 355–7, 359–66, 368–9, 378; poor relations with AC, 108; political career, 108–9; resigns over Westland affair, 126–7, 131; and 'purloined letter', 132; privatises RN Dockyard at Plymouth, 159; criticised, 162; praised by press, 173, 284–5, 343; impresses Anderson, 229; and Mates, 295; manner, 343–4; social standing, 350; seen as unreliable, 363; visit to Plymouth cancelled by AC, 368; concedes defeat in 1990 leadership election, 370
 Hesketh, Alexander Fermor-Hesketh, 3rd Baron, 170, 314
 Hicks, Robert, 355
 Highgrove (residence of Prince of Wales), 234–6
 Hill, Dave, 195n
 Historic Houses Association, 27
 Hitler, Adolf, 272n
 Hobson, Valerie (Mrs John Profumo), 297
 Hodgkins, David, 47
 Hogg, Douglas, 33, 360
 Hoggart, Simon, 87
 Holland, Frances, 8
 Home of the Hirsels, Alec, Baron (formerly Sir Alec Douglas-Home), 159, 212, 359n
 Hong Kong, 149, 160
 Hordern, Peter, 83, 323
 Horne, Alistair, 369
 Horne, Renira, 369
 Howard, Mrs D.O'N. ('Nan'), 111
 Howard, Sir Michael, 375, 386
 Howe, Elspeth, Lady, 345, 347
 Howe, Sir Geoffrey: relations with Thatcher, 36, 223; and Renton, 95, 289, 292, 295; on Hong Kong, 149; as proposed leader in Lords, 184; at Weinberger dinner, 200; at Anglo-Italian Summit, 230, 232; at European Community, 233; moves from Foreign Office to Leader of Commons, 248; and 1990 leadership election, 285; at Gow funeral, 323; resignation speech, 345, 347
 Hubbard, John and Caryl, 150
 Hubbard, Katie, 150
 Hurd, Douglas: on AC's appointment as Minister for Trade, 136; in 1987 reshuffle, 185; character, 198; relations with Thatcher, 223; and Thatcher's Bruges speech, 226; at Anglo-Italian Summit, 230, 232; at 1990 Chequers meeting, 273; and Iraq threat, 325; meets AC on return from Gulf, 333; and interception on high seas, 334; and 1990 leadership election, 347, 349, 351, 360–1, 363, 367; and AC's criticisms of policy, 376; and Kohl in Gulf War, 393; opposes AC, 397
 Hussein, King of Jordan, 331, 372
 Hussein, Saddam, 323, 331, 335, 337, 371–2, 387n
 Hutton, Anthony, 171
Independent (newspaper), 311
 Industrial Law Society, 82
 Ingham, Sir Bernard: as Thatcher's Chief Press Secretary, 15; and Moorey, 39; and government changes, 71–2; and AC's *Question Time* remarks, 76; on David Young,

- Ingham, Sir Bernard – *cont.*
 109; and Chequers leak, 278n;
 Garel-Jones writes to, 294; and
 Thatcher, 362
- Invincible*, HMS, 256
- Iraq, 321, 324, 331, 371; *see also*
 Hussein, Saddam
- Ireland, 117, 121
- Irish Republican Army, 99
- Isa bin Sulman al Khalifah, Sheikh of
 Bahrain, 330
- Jackson, Robert, 133
- Jaguar car company, 232
- Janner, Greville, 30
- Jaques, L.H., 271
- Jay, Peter, 282
- Jebel Ali, 251n
- Jenkin of Roding, Patrick, Baron, 86,
 117, 192
- Jenkins, Mrs (housekeeper), 88
- Jenkins, Clive, 48
- Jenkins, Peter, 288, 307, 346
- Jerdein, Charles, 16, 111–12
- Joan (driver), 17, 21, 65, 70, 198
- Joel (of 'coven'), 9, 24, 77
- John (AC's farming neighbour), 201
- Johnson, Frank ('Franko'), 20, 377
- Johnson, Paul, 349
- Jones, George, 75, 89, 311
- Jones, Stephen Barry, 29
- Jopling, Gail, 162
- Jopling, Michael, 108, 162, 350
- Joseph, Keith, Baron, 33, 99
- Kádár, János, 147
- Kaufman, Gerald, 24
- Keays, Sara, 45
- Keays, Colonel, 57
- Kellet-Bowman, Elaine, 30
- Kennedy, Paul, 257
- Kennedy, Tessa (*formerly* Elwes), 56
- Kershaw, Sir Anthony, 20
- Kester, George, 181
- Keswick, Henry, 160
- Keynes, John Maynard, 257, 340n
- Keys, Bill, 47
- Kidd, Archie, 90
- Kimball, Marcus, Baron, 133
- King, Evelyn, 155n
- King, Ron, 336
- King, Tom (Thomas Jeremy): as
 Employment Secretary, 47–8, 89,
 98, 109; and Commons Committee
 on Employment, 54–5; speech on
 Trades Union Bill, 69; and AC's
Question Time remarks, 76; Robert
 Atkins criticises, 109; manner, 109;
 moved to Northern Ireland Office,
 118n; and Defence Secretary, 246,
 249, 253, 300; and AC's Defence
 Review, 260–1, 263–6, 272, 279–
 80; at 1990 Chequers meeting,
 273; drafts Defence Position paper,
 274; and nuclear submarines, 277;
 relations with Chevenement, 282;
 AC suggests as leader of Commons,
 286; relations with AC, 301–3, 305,
 328, 334–5, 390–1; at Queen
 Mother's 90th birthday parade,
 308–9; and Gulf crisis, 324–8; and
 AC's trip to Gulf, 331, 333, 338;
 and publicity, 338, 390; AC
 proposes as Party leader, 360, 363–
 4; and Thatcher's resignation, 367;
 operation, 374; reproaches AC,
 376; cuts leg, 377; and Gulf War,
 388, 390; and AC's attack on
 NATO allies, 393
- Kinnock, Neil, 121, 135, 196n, 219,
 292
- Kirkpatrick, Jeane, 69–70
- Kitson, Timothy, 64
- Knight, Dame Jill, 78, 356
- Knight, Ted ('Red Ted'), 101
- Kohl, Helmut, 393
- Konstanz (Germany), 203
- Koumar, Anna, 151
- Kundan restaurant, London, 225, 296
- Kuwait, 387n, 392
- Labour Party: 1983 Election defeat, 8;
 1987 Election defeat, 161; AC's
 relations with, 195–6; leadership
 contest, 196

- Lairg (Scotland), 255
 Lambeth Inner City Partnership, 101
 Lamont, Norman: at Althorp, 82; and proposed Defence Review, 258, 260; as Chief Secretary to Treasury, 311; and 1990 leadership election, 347, 357, 359; Thatcher mistrusts, 384
 Lancaster, Maurice, 49
 Land-Rover (company), 141
 Lang, Iain, 310
 Lawford, Valentine, 298
 Lawley, Sue, 74–5
 Lawson, Dominic, 310n
 Lawson, Nigel: chairs NEDC meeting, 33; mentioned as Foreign Secretary, 184–5; as potential Prime Minister, 212; as Chancellor, 220; relations with Thatcher, 223; at Anglo-Italian Summit, 230; at CFE Seminar, 258–9; at 1990 Chequers meeting, 273; as Whip, 387
 Leach, Admiral of the Fleet Sir Henry, 219
 Leaves, Mike, 336
 Lee of Fareham, Arthur Lee, Viscount, 163; *A Good Innings* (ed. AC), 111–12
 Lee, Ruth, Lady, 111; portrait, 188
 Lees, Mike, 336
 Lees-Milne, James, 294n, 329
 Leigh-Pemberton, Robin, 34, 169n
 Lejeune, Anthony, 119
 Lennox-Boyd, Mark Alexander, 294
 Les (PS at DE), 47
 Levene, Sir Peter, 263, 278–80, 282, 346
 Lewis, Leigh, 55
 Liberal Party, 284
 Liddell Hart, Sir Basil, 375
 Liddell Hart Memorial Lecture, 1990, 375–6
 Lilley, Peter, 312, 351, 359n
 Lindsey House, Embankment, 18
 Linley, Len, 6
 Lloyd, John, 195
 Lloyd George, David (1st Earl), 254
 Local Government Elections, 1985, 111n, 112
 London: 1990 riots, 290
 London School of Economics, 300
 Londonderry, Alistair, (Marquess of), 25
 Long, Charlotte, 41, 98–9
 Long, R. C. (4th Viscount), 40
 Lord, Derek, 379
 Lowenstein, Prince Rupert, 82
 Luxemboug, 174, 233
 Lygrove House, Badminton, 88, 91
 Lynx (charity), 192, 216
 Lyttelton, Oliver (1st Viscount Chandos), 145
 McAlpine of West Green, Alistair, Baron, 383
 McCallum, Ian, 18
 McCormack, Mark, 385
 McEachen (owner of Villa Taranto), 231–2
 Macfarlane, Neil, 117, 378
 MacGregor, John, 184, 239, 398–9
 McIntyre, Don, 309
 McKay, Andrew, 346, 359, 363–4, 374
 McKay, Anson, 178
 McKay, Peter, 378
 McLaurin, Sir Ian, 383
 Macleod, Iain, 32
 McLoughlin, Patrick, 339
 Macmillan, Harold (1st Earl of Stockton), 32, 142, 158, 241, 359n, 369
Mail on Sunday, 343
 Major, John: dislikes John Moore, 197; allows AC's departmental spending, 218; Anderson meets, 229; as Foreign Secretary, 248n; on AC's Defence Review, 277; and 1990 leadership contest, 285, 294, 349–51, 361, 363–4, 367, 369; and Poll Tax, 287; Garel-Jones writes to, 294; Thatcher favours, 340; character, 349–50, 363, 377; as Prime Minister, 373, 377; and AC's outspokenness, 376; Thatcher

- Major, John – *cont.*
 criticises, 384; and AC's attack on NATO allies, 393
- Manduca, John Alfred, 226
- Manpower Services Commission (MSC), 77, 89
- Mappin, Constance, 20n, 107
- Margadale, John Morrison, Baron, 89, 389
- Margaret Rose, Princess, 308
- Margesson, David, 1st Viscount, 11
- Marjorie (head of AC's Private Office, DTI), 171–2, 180, 185
- Marlow, Antony Rivers, 295
- Marr, Andrew, 299
- Marrakesh (Morocco), 244
- Martin, Mick, 54
- Marye, 318
- Mason, Thomas, 318
- Massareen & Ferrard, John
 Clotworthy Talbot Whyte-Melville Skeffington, Viscount, 157
- Masurian Lakes (Poland), 246
- Matcham (postman), 50
- Mates, Michael: and press, 75; and succession to Thatcher, 212–13, 293, 295, 299, 311, 348, 352, 370, 378, 397
- Mather, Carol, 121
- Maugham, Syrie, 206
- Maude, Francis, 84, 184–5, 223, 307, 359, 364–5
- Max (jackdaw), 49
- Maxwell, Barbara, 74–5
- Maxwell, Robert, 285
- Maxwell-Hyslop, Robin, 310
- Mayhew, Sir Patrick, 108, 398, 400
- Mellor, David, 239, 353
- Mendelson, John, 102
- Menuhin, Yehudi, 46
- Mers-el-Kebir, 309
- Meyer, Sir Anthony, 280
- Michael of Kent, Prince, 218, 336
- Middle Wallop (Wiltshire), 316
- Mid-Stafford constituency: 1990 by-election, 287
- Mikardo, Ian, 53–4
- Miller, John, 16
- Mirabelle (London restaurant), 164
- Mitchell, David, 71, 162
- Mitterrand, François, 79, 198–9
- Monckton, Walter (1st Viscount Monckton of Brenchley), 32
- Moncreiffe of that ilk, Sir Iain, 255
- Monro, Alan, 331
- Montagu of Beaulieu, Edward, 3rd Baron, 92–3
- Montgomery, Field Marshal Bernard Law, 1st Viscount, 392n
- Moore, Charles, 87, 98
- Moore, Henry, 264
- Moore, John, 197, 212, 275, 301, 364
- Moorey, Adrian, 39
- Moran, Charles McMoran Wilson, 1st Baron, 178, 227, 385
- Morrell, Ralph, 286
- Morrison, Charles, 89, 346, 350, 355, 362
- Morrison, Sir Peter: cautions AC on Jenny Easterbrook, 9; and AC's intemperance in Commons, 32; aloofness, 38; calls Minister's meeting, 53–4; overwork, 63; and reorganisation of Prime Minister's Office, 67; and AC's *Question Time* remarks, 75–6; and Manpower Services Commission, 77, 89; relations with AC, 79, 83, 122; on Ponting trial, 105; as Minister of State for Industry, 118–19; and Heseltine's resignation, 131; and Westland affair, 134; in Luxembourg, 138, 142; on Cooke's death, 155; career, 212; and 1989 reshuffle, 249; and Thatcher's unpopularity, 289, 348; and 1990 leadership election, 349, 354–5, 358, 362, 365–6; with Thatcher in Paris, 362; and AC's wish to write Thatcher biography, 377; knighthood, 379; and Thatcher on College Green, 383; and Gulf War, 388

- Morton, Sir Alastair, 383
 Moss, Stirling, 389
 Moulton, Alexander Eric, 151, 383
 Muggeridge, Malcolm, 74
 Mulroney, Brian, 214–15
 Multi-Fibre Arrangement (MFA), 151, 196, 229
 Muncaster, Martin, 27
 Murray, Lionel (Len), 47–8
 Muscat and Oman, 369n, 370–4
 Mussolini, Benito, 231
- Nanny ('Greenwood'), 94, 150
 National Economic Development Council (NEDC), 33–4
 National Front, 17
 Neave, Airey, 320
 Needham, Richard (6th Earl of Kilmorey), 370
 Nelson, Anthony, 352
 Neubert, Michael, 253
 Newman, Elizabeth, 71
 Newton, Antony Harold (Tony), 28, 222–3, 359
 '92 Group, 15, 157, 289, 355–7
 1922 Committee, 15, 358n
 Noir, Michel, 199
 North Africa, 241–4
 North Atlantic Treaty Organisation (NATO): Defence College, 302; and Gulf War, 391–2
 Northern Ireland, 395
 Nott, Sir John, 222
 Nuri es Said, 331
- Oakley, Robin, 346
 O'Brien (tailor), 398
 O'Brien, Desmond, 389
Observer (newspaper), 304
 Oman *see* Muscat and Oman
 Onslow, Cranley, 15–16, 236, 348, 358, 370
Orphée (Cocteau film), 178
 Osborne, James, 163
 O'Sullivan, John, 377
 Owen, David, 27, 122, 253–4
 Owen, Debbie, 254
- Owen, H.R., 67
 Oxburgh, Professor Ernest (CSA, Ministry of Defence), 394n
- Paco da Gloria (Portugal), 18
 Pait Lodge (Argyll), 175
 Palmer, Romaine, 286
 Pan-American Trade Conference, 1987, 179
 Parker Bowles, Simon, 292
 Parkinson, Ann, 57
 Parkinson, Cecil, Baron: qualities, 33–4; appearance, 39; affair with and scandal over Sara Keays, 45–6, 56–7; Thatcher drops, 85–6; and Gow's resignation, 122; at DTI, 138; at Saltwood, 167–8; career prospects, 167, 185; at Weinberger dinner, 200; relations with Thatcher, 223, 323; at Gow funeral, 323; and prospect of Heseltine as leader, 351
 Parmoor, Milo Cripps, 4th Baron, 107
 Parnes, Anthony, 337
 Pat (driver), 324–6, 338
 Patten, Christopher: in 1983 government, 11; on Kenneth Clarke, 101; as minister of State for Education, 120; dislikes John Moore, 197; and AC's ambitions for Defence, 221; in 1988 reshuffle, 222; success, 239; and AC as prospective European Minister, 248; and 1990 leadership election, 355, 359–60, 365, 384; friendship towards AC, 397
 Patten, John, 162, 222, 239, 307, 360
 Patterson, George Benjamin (Ben), 143
 Pattie, Geoffrey, 74
 Peacock, Elizabeth, 346, 356–7
 Pengelley, Staff Sergeant, 316
 Penhaligon, David, 156–7, 283n, 284
 Penhalt High Farm (Devon), 114–16
 Phillips' (auctioneers), 228–9
 Phillips, Stephen (Steve, Assistant Private Secretary, DTI), 184, 221

- Picasso, Pablo, 264
 Pinochet, Augusto, 180
 Pitt Millward, Peter, 18
 Platt of Writtle, Beryl Catherine Platt, Baroness, 39, 48
 Plumb, Henry, Baron, 142
 Plymouth: AC visits, 24–6, 111–13, 256, 261, 286, 335–6, 343, 369, 395–6; RN Dockyards privatised, 159n; AC dislikes, 193; RN Equipment Exhibition, 256; Heseltine visits, 368
 Plymouth Sutton (constituency), 5n, 123
 Poland, 245–8
 Poll Tax *see* Community Charge
 Pollock, John ('Gianni'), 20n, 106–7
 Ponting, Clive, 105
 Popham, Ann Olivier (Mrs Quentin Bell), 341
 Portillo, Michael, 239, 364
 Potter, Beatrix, 40
 Powell, Carla, 226, 357
 Powell, Sir Charles: as Thatcher's Private Secretary, 149, 202; AC writes to, 169–70; AC calls from Bogota, 176; and protocol over Prince of Wales, 200; and fur legislation, 214–16; and Thatcher's Bruges speech, 226; career, 226–7; briefs Thatcher, 258; and AC's Defence Review, 259–60, 263, 265, 271, 276; and Chequers leak, 278; sends private note to AC, 281; at Conrad Black dinner, 284–5; and Thatcher's unpopularity, 289, 294; influence, 319; and Iraq/Gulf crisis, 324–8; and AC's report on Gulf, 333–4; and 1990 leadership election, 362, KCMG, 379; congratulates AC on admission to Privy Council, 388
 Powell, Enoch, 254
 Powell, William, 352
 Pratt's Club, London, 222, 224
 Prescott, John, 196
 Princip, Gavril, 146
 Prior, James, Baron, 362
 Privy Council: AC hopes concerning, 210 & n, 289, 292, 378, 388; admission ceremony, 397–400
 Profumo, John, 159, 297
 Public Expenditure Survey (PES), 39
 Pym, Francis, Baron, 97, 134
 Qaboos bin Said, Ruler of Oman, 371–2
Question Time (TV programme), 72–5, 149
 Quince (cottage, Saltwood), 94
 Quinlan, Sir Michael: as Permanent Secretary, DE, 13n, 47–8, 110; at MoD, 253, 259, 263–4, 274, 278n, 394
 Quinton, Anthony, Baron, 82
 Rabat (Morocco), 242–3
 Race Relations Advisory Council, 46
 Ransome, Arthur, 40
 Raphael, Adam, 301
 Reagan, Ronald, 219
 Redon, Odilon, 344–5
 Rees, Merlyn, 299
 Rees, Peter, 45, 86, 108, 117
 Reichelt, Herr Dr, 166
 Reid, Noel Cunningham *see* Cunningham Reid, Noel
 Renton, Timothy, 95, 120, 160, 162, 289, 292, 295, 342, 355
 Rhodes James, Sir Robert, 195, 252n, 352, 369
 Riddell, Peter, 68, 121, 185
 Ridley, Nicholas (Baron), 131, 170, 212, 307, 310–12
 Rifkind, Malcolm, 288, 359, 365, 384
 Roberts, Alderman Alfred, 384
 Roberts, Christopher, 172
 Roberts, Geoffrey, 29
 Roberts, Judith, 368
 Rodin, Auguste, 221n
 Roger (Saltwood servant), 340
 Ronson, Gerald, 337
 Rose (AC's diary secretary), 137, 163–4, 166, 175, 185, 194, 198, 206,

- 222, 251, 311
- Rost, Peter, 32
- Rothenstein, Sir John, 234
- Rothermere, Vere Harmsworth, 3rd Viscount, 284
- Rougemont, Guillaume de, 6
- Rowe, Andrew, 84
- Rowse, A.L., 200
- Roxburghe, Mary, Duchess of, 301
- Royal Navy, 262; Plymouth Dockyards, 159n
- Ruggiero, Renato, 231
- Rumania, 206–9
- Runcie, Robert, Baron (*formerly* Archbishop of Canterbury), 58
- Rushdie, Salman, 244
- Rutherford, Judith, 126, 135, 221
- Rutherford, Malcolm, 45
- Ryder, Caroline, 386
- Ryder, Richard Andrew: qualities, 170, 224; and Whitelaw on Poll Tax, 195; dines with AC, 292, 386–7; at end-of-term dinner, 314–15; at Gow funeral, 323; and 1990 leadership election, 360; friendship with AC, 397
- Sachs, Gunther, 50
- Sainsbury, David, 300
- Sainsbury, John, Baron, and Anya, Lady, 93
- Sainsbury, Timothy, 353
- St John of Fawsley, Norman St John-Stevas, Baron, 37, 81
- St Stephen's Club, London, 158
- Sajer, Guy: *The Forgotten Soldier*, 105
- Salisbury, 6th Marquess of ('Harare'), 314
- Sally (secretary, Downing Street), 333
- Salomons, 176
- Saltwood Castle: described, 4, 27; Dower House, 4n; as location for TV film, 40–1; AC entertains at, 166–8; upkeep, 298; Queen Mother on, 309; Garden House, 317, 340; *see also* Quince
- Sam (Colette's son), 150
- Samsonov, General Alexander Vasilevich, 246
- San Francisco, 184
- Santiago (Chile), 179–80
- Sarajevo, 146
- Sargent, John Singer, 188n
- Sassoon, Sir Philip, 386
- Saudi Arabia, 331
- Savery, Thomas, 336
- Schuman, Robert, 225
- Schwarzkopf, General Norman, 372
- Scopes, Julian: at Ministry of Defence, 251–2, 259–60, 262–3, 265, 272, 274; and Chequers leak, 277–8; and Hamilton, 288; reports death of Gow, 319; praises Margaret Aldred, 325
- Scott, Nicholas, 45, 398
- Scott, Selina, 105
- Seend (Wiltshire): parish church, 90–1
- Selmes, Christopher ('Daisy'), 18–19, 28–9, 88, 91, 102
- Sheehy, Sir Patrick, 383
- Shelburne, Charles, Earl of, 159
- Sheppard, David, Bishop of Liverpool, 77
- Sherman, Sir Alfred, 106
- Short Brothers, Belfast, 395
- Short, Clare, 30
- Si Lam's (Plymouth restaurant), 27
- Singer Link Miles (company), 293
- Sisson, Michael, 384
- Skidelsky, Robert, Baron, 341
- Skinner, Dennis, 17, 66, 368
- Slater, James Derrick (Jim), 389
- Slater, Admiral Sir John Cunningham Kirkwood (Sir Jock), 252n
- Smart, Victor, 301–2
- Smith, Cyril, 28, 210
- Smith, Eileen, 113
- Smith, Mrs Evans (Beth), 178
- Smith, John, 53
- Smith, Julian, 186
- Soames, Nicholas: extravagance, 72; friendship with AC, 72–3, 78, 84,

Soames, Nicholas – *cont.*

314; in Commons, 78, 292; on Gow's resignation, 122; and 1987 Election, 161, 163; as PPS to Environment Secretary, 162–3; and Carlton dinner, 170; AC proposes as Whip, 223–4; recommends aphrodisiac, 273; Heseltine flatters, 352

Social Democratic Party (SDP), 110, 111n, 112, 300

Sofia, 203

Sopwith Memorial Lecture, 1990, 395

Sotheby's (auctioneers), 228, 304

South America, 175–83

Sparrow, John, 306

Spearing, Nigel, 32

Spectator (journal), 310n

Speed, Keith, 376

Spencer, Edward John, 8th Earl, 79

Spencer, Raine, Countess (*formerly* Dartmouth), 80–1

Spencer, Rosemary, 139

Spicer, Michael, 84

Spiers, Donald, 274

Stalin, Josef V., 291

Stanley, John, 105–6, 108

Stauffenberg, Claus Philipp Schenk, Count von, 248

Sterling, John, 293, 324

Steve *see* Phillips, Stephen

Stewart, Moray, 275

Stibbon, General Sir John, 391n

Stockwood, Mervyn, Bishop of Southwark, 81

Stokes, Donald Gresham Stokes, Baron, 213

Stokes, Sir John, 100

Stoltenberg, Gerhard, 274

Stoop, Michael, 221

Strachey, Lytton, 340n

Stradling Thomas, John, 84, 279

Strauss, Franz Josef, 203

Streator, Edward James, 11, 70–1

Stroyan, Colin, 175n

Sulag (Zermatt builder), 44

Sweeney, Charles, 200

Swinton, David Yarrowburgh Cunliffe-Lister, 2nd Earl of, 141

Tanya, 77

Tara (Andrew's girlfriend), 167

Taylor, John, 195

Taylor, Matthew, 284n

Tebbit, Norman, Baron: AC's relations with, 8, 22, 29, 37–8; character, 22, 47–8; absent from NEDC meeting, 33; nervousness, 39; and Parkinson, 57; supports AC over *Question Time* remarks, 76; as potential successor to Thatcher, 86; injured in Brighton bombing, 99, 138; as Party Chairman, 117; and succession to Prime Minister, 212; and David Young, 339; and 1990 leadership election, 348, 355–6; on Thatcher's choice of Cabinet, 384

Thatcher, Carol, 70, 214

Thatcher, Sir Denis, 85

Thatcher, Margaret, Baroness ('the Lady'): and Tebbit, 22; David Owen admires, 27; Ian Gow's devotion to, 35, 57–8, 122, 168, 319; position and support, 36; eye operation, 36n, 39; encourages young talent, 38; Critchley attacks, 45; and Parkinson affair, 45, 56–7; on AC's tiredness, 49; Gow proposes reconstruction of Office, 58–9, 63–4, 66–7; in Commons for King's speech on Trade Union Bill, 69; relations with AC, 70; antagonises 1922 Executive, 83; drinking, 85; and succession to premiership, 85–6, 106, 211–13; appoints Pym on Carrington's resignation, 97; and Brighton bomb, 99; AC prepares paper for, 100; William meets, 114; on Westland affair and resignations, 133–5; appoints AC Minister for Trade at DTI, 135–6; Whitelaw on

- inflexibility of, 141; on Hong Kong, 149–50; attends '92 dinner, 157; and Parkinson's career, 167; health and strain, 168; and Charles Powell, 170; and 1987 government reshuffle, 184–5; entertains AC at Chequers, 187; and John Moore, 197, 275–6; at World Economic Forum, 198–9; gives dinner for Caspar Weinberger, 200–1; vetoes fur trade legislation, 202, 214–17; and AC's career, 202, 213, 221; and David Young, 211, 239, 340; dislike of foreign affairs, 219; Bruges speech, 225–6, 281; at Anglo-Italian Summit, 230–2; overlooks AC, 239; offers Ministry of State at Defence to AC, 249; AC proposes report to, 252; and European fighter Aircraft, 256n, 257; at CFE Seminar, 258; and AC's Defence Review, 264–5, 272, 276; and German reunification, 275; and Chequers leak, 278; and 1990 leadership election, 280–1, 285, 294–6, 346–59, 361–7; Party hostility to, 285–6, 288–90, 346, 348, 353; and Poll Tax, 287; in Commons, 292; Chiefs of Staff complain of AC to, 309–10; and Gow's death and funeral, 319, 322–3; and Iraq/Gulf crisis, 325–6, 328; and AC's return from Gulf, 332; favours Major, 340; and decline of Party's fortunes, 342; Howe criticises in resignation speech, 347; feared by civil servants, 363; resigns, 367; final performance in Commons, 368; AC proposes writing biography of, 377, 384–5; resignation honours, 379; AC visits on College Green, 383; sense of betrayal, 384, 386
- Thatcher, Mark, 70, 187, 385–6
 Thom, B.D., 60, 111
 Thomas, George (Viscount Tonypany), 81
- Thomson of Fleet, Roy, 2nd Baron, 285
 Thornycroft, Peter, Baron, 38, 271
 Thorpe, Jeremy, 156–7
 Tilea, Viorel Virgil, 206
Time magazine, 394
Times, *The*, 278
 Todd, Burt, 73n
 Tom (of Plymouth), 343
 Tom (Jack Russell terrier), 50, 172, 201, 303
 Trade and Industry, Department of (DTI), 134–7, 149–50, 160, 166, 193, 217–18
 Trade Union Bill, 1983–4, 49n, 50, 69, 77, 87
 Transport, Department of, 131–2
 Tree, Mariette, 304
 Trevor-Roper, Hugh (Baron Dacre): *The Last Days of Hitler*, 292n
Tripods (TV film), 40, 98
 Trippier, David, 353
 Truro (Cornwall), 283–4
 Tukhachevsky, Marshal Mikhail Nikolaevich, 291
 Tunisia, 241–3
 Turnbull, Andrew, 294
 2000 Group, 192
 Tyler, Rodney: *Campaign!*, 212
- UNCTAD, 171
- Vaduva, Iliea, 208
 Valerie (of 'coven'), 9
 Vancouver, 183
 Vera (of Plymouth), 343
 Vincent, General Sir Richard, 329
- Waddington, David Charles, Baron, 223, 323
 Wagner, Elizabeth, 272n
 Waite, Terry, 244
 Wakeham, John (Baron): and Parkinson, 56; injured in Brighton bombing, 99; encourages AC, 106; and future of Employment Department, 110; and AC's move

- Wakeham, John, (Baron) – *cont.*
to Transport, 131–2; and 1987 government appointments, 162; and 1988 government changes, 202; and succession to Thatcher, 212; ignored by Thatcher, 223; and 1990 leadership election, 364; present at meeting of Privy Council, 398
- Waldegrave, William: success, 173, 222, 239; and AC's report, 273; and Gulf crisis, 328; at meeting with AC on return from Gulf, 333; and MoD meeting on Gulf, 338; and 1990 leadership election, 359, 361
- Walker, James, 174
- Walker, Peter, 34, 108–9
- Walker-Smith, Derek (Baron Broxbourne), 158
- Wall, Sir Patrick, 15
- Wallace, 'Billy' 345
- Walters, Sir Alan, 220
- War Office building, Whitehall, 296–7
- Wareing, Bob, 31
- Wastell, David, 312
- Warsaw, 245–6
- Warspite*, HMS (submarine), 277
- Webb, Simon, 261, 265, 324, 334
- Weinberger, Caspar, 200–1
- Weinstock, Arnold, Baron, 246, 274, 282
- Wells, John, 54
- Western Evening Herald* (Plymouth newspaper), 24, 312, 388
- Western Morning News* (Plymouth newspaper), 368
- Westland Helicopters, 126, 131–4, 344, 351
- Weston-super-Mare: 1970 by-election, 271
- Whistler, Rex, 141
- White, Alan, 179
- Whitelaw, Cecilia, Lady, 141
- Whitelaw, William Stephen Ian, Viscount: relations with Thatcher, 36, 57, 168, 223, 302; and Tebbit, 37; eye condition, 49; and Parkinson, 56; defends AC, 106; character, 110; and Brittan's resignation, 133; entertains AC at Dorneywood, 140–2; defeatism, 159, 302; suffers stroke, 195, 302; at Weinberger dinner, 200; and David Young, 212, 340; praises AC's work at Defence, 302; in 1975 leadership election, 362
- Whiteley General Sir Peter, 262
- Whitmore, Sir Clive, 110
- Whitney, Raymond William, 94
- Whittingdale, John, 220
- Wicks, Nigel, 135–6, 142, 222
- Wiedner, Douglas, 253
- Wigan, Michael, 255
- Wiggin, Jerry, 14, 134, 271n
- Wilkes, John, 397
- William (Saltwood butler), 41, 101; at Birthday Parade, 113–14, 298, 341
- Williams, Glyn, 243, 248
- Williams, Roy, 335
- Wilson, Air Vice Marshal Sir Andrew, 331
- Wilson, Sir Horace, 225
- Wilson, Peter, 228
- Winterbotham, Hiram, 67n
- Winterton, Nicholas and Ann, 354
- Woodner, Ian ('Woodie'), 330, 344–5
- Woodward, Admiral Sir John ('Sandy'), 219
- Woolf, Virginia: 'A Room of One's Own', 341
- Worcester, Robert, 368–9
- World Economic Forum, Davos, 1988, 198
- World Trade Ministers Conference, Konstanz, 1988, 202
- Worsthorne, Claude, 166n
- Worsthorne, (Sir) Peregrine, 90, 166–8, 377
- Worth, Irene, 174
- Wrexham, 108
- Wronski, Edmund, 46
- Wyatt, Woodrow, Baron, 142

- Yeo, Timothy, 360
- Yes, *Minister* (TV programme), 218
- Young, Alison, 228, 240, 253, 262, 263, 292, 349, 358, 376, 389, 398
- Young of Graffham, David, Baron: proposed as head of Thatcher's Office, 67–8, 86; and Robert Atkins, 108; Ingham on, 109; as Secretary of State at Department of Employment, 118n, 119–20, 192; and Heseltine's resignation, 131; and AC's move to DTI, 135; invited to Saltwood, 167; Thatcher's regard for, 167, 339; dines with AC, 210–11; political ambitions, 211–13, 221, 339; in 1988 reshuffle, 222; relations with Thatcher, 223, 239; Anderson meets, 229; and AC as prospective European Minister, 248; manner, 339; downfall, 340; *The Enterprise Years*, 339
- Young, Sir George, 76
- Young, Hugo, 346
- Younger, George, 181, 200, 213, 230, 249
- Zermatt (Chalet Caroline): AC holidays at, 7, 42–4, 94–6, 324; as security, 10; kiosk chalet (Kariad), 96, 144
- Zimbabwe (Rhodesia), 292
- Zinoviev, Peter, 341