## CONTENT

PREFACE	9
ACKNOWLEDGMENTS	15
PART I  POLITICAL AND ADMINISTRATIVE TRANSFORMATION: CRITICAL ANALYSIS AND  SYNTHESIS OF THE LAST 20 YEARS AND THE ROLE OF NISPAcee	17
INTRODUCTION GYÖRGY JENEI	19
SECTION I.A  HISTORICAL OVERVIEW: 20 YEARS OF TRANSITION	23
OVERVIEW OF NISPAcee AND SOME OF ITS MANY FACES: FROM HOFBURG (1992) TO OHRID (2012) MIRKO VINTAR	24
TRANSITION AND TRANSFORMATION: THE LAST 20 YEARS AND THE ROLE OF NISPAcee GYÖRGY JENEI	40
ISLAMIC PUBLIC ADMINISTRATION – THE MISSING DIMENSION IN NISPAcee RESEARCH? WOLFGANG DRECHSLER	57
POLITICAL, ECONOMIC AND ADMINISTRATIVE REFORM IN CENTRAL AND EASTERN EUROPE: MUCH ACCOMPLISHED, BUT WHAT HAVE WE LEARNED? ALLAN ROSENBAUM	77
EXPLAINING THE INCIDENCE OF ADMINISTRATIVE REFORM IN EASTERN EUROPE TATIANA KOSTADINOVA, MILENA I. NESHKOVA	91
OUT OF THE BOX: CEE AND CA TRANSITIONS AND PA PARADIGMS MICHIEL S. DE VRIES	108
SECTION I.B	
TOWARDS SOME THEORETICAL AND PRACTICAL ASSUMPTIONS: COMPARATIVE ANALYSIS OF INSTITUTIONS, MODELS AND PRACTICES	125
TWENTY YEARS OF DEVELOPMENT: POLAND AT A GLANCE PATRYCJA J. SUWAJ	126

20 years

	PUBLIC ADMINISTRATION DEVELOPMENT IN BULGARIA FOR THE LAST TWO DECADES POLYA KATSAMUNSKA	142
	SLOVENE ADMINISTRATIVE REFORMS: AT THE CROSS-SECTION OF POST- SOCIALISM, LEGALISM AND GOOD ADMINISTRATION POLONCA KOVAČ	152
	MANAGERIAL REFORM IN ROMANIA: A CASE STUDY OF STRATEGIC CHANGE CĂLIN HINŢEA, MARIUS PROFIROIU	178
	BETWEEN CONTINUITY AND CHANGE: THE ANALYSIS OF THE ESTONIAN CIVIL-SERVICE TRAINING SYSTEM TIINA RANDMA-LIIV, MERILIN METSMA, KÜLLI SARAPUU	195
	PUBLIC ADMINISTRATION IN GEORGIA: TWENTY YEARS OF DEVELOPMENT MALKHAZ MIKELADZE	219
	PUBLIC ADMINISTRATION IN SLOVAKIA – ONE STEP FORWARD, TWO STEPS BACK?	227
	TOMÁŠ JACKO, ĽUDMILA MALÍKOVÁ  PUBLIC ADMINISTRATION AND PUBLIC ADMINISTRATION REFORM IN THE  WESTERN BALKAN COUNTRIES  DIMCE NIKOLOV	251
	PUBLIC ADMINISTRATION IN THE SOUTH CAUCASUS: BETWEEN WESTERN MODELS AND HARD SOVIET LEGACY GEORGE TARKHAN-MOURAVI	275
	PUBLIC ADMINISTRATION DEVELOPMENTS IN POST-SOVIET CENTRAL ASIA RUSTAMJON URINBOYEV	296
SECTI	ON I.C	
PUBL	IC ADMINISTRATION IN AND AFTER THE TIMES OF CRISIS	305
	THE PUBLIC FINANCE CRISIS: CAN NEW PUBLIC MANAGEMENT HELP? JURAJ NEMEC	306
	DILEMMAS AND CONTRADICTIONS IN THE FUTURE OF PUBLIC ADMINISTRATION  B. GUY PETERS	315
	THE FISCAL CRISIS AND THE FUTURE OF PUBLIC ADMINISTRATION IN THE NISPAcee REGION RINGA RAUDLA	322
PART	II	
NISPA	Acee IN THE MIRROR	329
INTRO	ODUCTION  GYÖRGY JENEI, ALLAN ROSENBAUM	331

SPEECHES SPEECHES	339
IN MEMORY OF MZIA MIKELADZE  MALKHAZ MIKELADZE	340
FROM THEORY TO PRACTICE: A CABINET MINISTER'S EXPERIENCE BARBARA KUDRYCKA	343
NISPAcee, THE UNITED NATIONS AND THE MILLENNIUM DEVELOPMENT GOALS HAIYAN QIAN	349
SECTION II.B	
NISPAcee IN THE EYES OF THE EXTERNAL COMMUNITY	353
NISPAcee AND THE INSTITUTIONALIZATION OF A DISCIPLINE: VIEWS FROM	
BRUSSELS AND THE UNITED STATES ALLAN ROSENBAUM	354
NISPAcee AS AN INSTITUTION AND AS A PARTNER IN DIALOGUE GEERT BOUCKAERT	358
NISPAcee AND THE INTERNATIONAL COMMUNITY: RECOLLECTIONS ABOUT AN UNLIKELY STORY  JAK JABES	361
INTERNATIONAL ORGANIZATIONS AND NISPAcee: NASPAA AND EARLY US COOPERATION MICHAEL BRINTNALL	366
THE SIGNIFICANCE OF NISPAcee FOR PUBLIC ADMINISTRATION EDUCATION IN CENTRAL AND EASTERN EUROPE THEO VAN DER KROGT	369
NISPAcee, IIAS, EGPA, AND IASIA: COOPERATION NOW AND IN THE FUTURE ROLET LORETAN	372
SECTION II.C	
NISPAcee IN THE LAST 20 YEARS: THE INTERNAL REFLECTIONS	377
NISPAcee IN ITS SECOND DECADE: TOWARDS EXCELLENCE IN PUBLIC ADMINISTRATION SCHOLARSHIP WOLFGANG DRECHSLER	378
HOW NISPAcee CONTRIBUTES TO THE WAY PUBLIC ADMINISTRATION REFORMS IN CENTRAL AND EASTERN EUROPE ARE CONCEPTUALISED JACEK CZAPUTOWICZ	382
HOW WE STARTED AND WHERE WE ARE: A FEW PERSONAL CONSIDERATIONS JURAJ NEMEC	386
THE IMPORTANCE OF STRATEGY: 2008–2010	388

GYÖRGY JENEI

## SECTION II.D

393
394
397
400
402
411
413
415
445
459
469