| PTRETYON ST | 8.11 | la la |
|-------------|---|----------|
| 462 | 19 Capital structure in a complex world | |
| 885 | Brief contents | |
| \$06 | 21 Investment and financing interactions | |
| | | |
| | Preface | xvii |
| | Book plan | XX PARTS |
| PART 1 | 23 Acquisition decisions NOITOUDATAI | 1 |
| | 1 Financial decision making | 3 |
| | 2 Decision objectives | 14 |
| PART 2 | INVESTMENT DECISIONS | 31 |
| | 3 Traditional methods of investment appraisal | 33 |
| | 4 Investment–consumption decision model | 50 |
| | 5 The discounted cash flow approach | 67 |
| | 6 Net present value and internal rate of return | 94 |
| | 7 Project cash flows | 125 |
| | 8 Capital rationing | 148 |
| PART 3 | RISKANALYSIS | 177 |
| | 9 Simple risk techniques | 179 |
| | 10 Risk and return | 204 |
| | 11 Portfolio theory | 226 |
| | 12 The capital asset pricing model | 255 |
| | 13 Option valuation | 291 |
| | 14 Interest rate risk | 325 |
| PART 4 | FINANCING DECISIONS | 353 |
| | 15 Financial markets | 355 |
| | 16 The cost of capital | 379 |
| | 17 Weighted average cost of capital | 420 |
| | 18 Capital structure in a simple world | 442 |

| | 19 Capital structure in a complex world | 462 |
|--------------------------|--|-----|
| | 20 Capital structure in practice | 488 |
| | 21 Investment and financing interactions | 506 |
| | 22 The dividend decision | 534 |
| na harrenante hen RVX | Perjare | |
| PART 5 | MERGERS AND ACQUISITIONS | 551 |
| | 23 Acquisition decisions | 553 |
| | 24 Company valuation | 577 |
| PART 6 | INTERNATIONAL ISSUES | 503 |
| | 25 Foreign exchange | 505 |
| | 26 Foreign exchange hedging | 595 |
| | 20 Foreign direct investment | 613 |
| | 27 Foreign direct investment | 042 |
| | 5. The discounted cash flow approach un | |
| | Tables | 667 |
| | Answers to quickie questions | 673 |
| | Answers to problems | 699 |
| | Index | 783 |
| | | |
| | | |
| | | |
| | | |
| | | |
| | 13 Option valuation | |
| | | |
| | | |
| | | |
| | | |
| | 16 The cost of capital | |
| | | |
| | | |
| | | |
| | | |

| FLADIN | | IN I VIL |
|----------|---|----------|
| as la | Chapter 4 Investment-consumption decision mo | 132 |
| | | |
| 10 | Detailed contents | |
| | The basic crathical analysis | |
| | | |
| | | |
| | Preface boom plead add to encirculate and T | xvi |
| | Book plan ADOR bus doedys? | XX |
| 62 | Summary variant variance static | 140 |
| PART 1 | INTRODUCTION anibest reduct | 148 |
| | Chapter 1 Financial desigion making | 1.50 |
| | Chapter 1 Financial decision making | 1523 |
| | The nature of financial decisions | 15 3 |
| | The decision process | 164 |
| | Financial decision making | 166 |
| | Technology and financial decision making | 11 |
| | Summary | 12 |
| | Notes | 12 |
| | Quickie questions | 1713 |
| Search a | Chapter 2 Decision objectizes | 1/ |
| | Chapter 2 Decision objectices | 1- |
| | Wealth maximization and the company | 14 |
| | Ownership and control | 15 |
| | Regulation of the relationship between directors and shareholders | 16 |
| | Incentive scheme criteria | 23 |
| | When incentive schemes and regulation are ineffective | 20 |
| | Conclusion | 27 |
| | Summary | 28 |
| | Notes | 29 |
| | Further reading | 29 |
| | Quickie questions | 30 |
| | Problems | 30 |
| PART 2 | INVESTMENT DECISIONS | 3 1 |
| | Chapter IV Risk and relign about nameadar adT | |
| | Chapter 3 Traditional methods of investment appraisal | 33 |
| | Introduction | 33 |
| | The payback method | 34 |
| | Return on capital employed | 41 |
| | Conclusions | 44 |
| | Summary | 44 |
| | Notes | 45 |
| | Further reading | 47 |
| | Quickie questions | 47 |
| | Problems | 48 |
| | Investment appraisal and taxation | 10 |
| | | |

| Chapter 4 Investment-consumption decision mod | lel | 50 |
|--|----------|-----|
| Introduction to the model | | 50 |
| The time value of money | | 51 |
| The basic graphical analysis | | 53 |
| Introduction of capital markets | | 55 |
| The separation theorem | | 57 |
| The conclusions of the basic model | | 61 |
| Payback and ROCE | | 62 |
| Summary | | 62 |
| Notes | | 63 |
| Further reading | | 65 |
| Quickie questions | | 65 |
| Problem | | 66 |
| The nature of financial decisions | | |
| Chapter 5 The discounted cash flow approach | | 67 |
| Net present value | | 67 |
| Alternative interpretations of NPV | | 73 |
| Internal rate of return | | 78 |
| Discounted payback | | 83 |
| Truncated NPV | | 84 |
| Summary | | 85 |
| Appendix: compounding and discounting | | 85 |
| Notes | | 89 |
| Further reading | | 90 |
| Quickie questions | | 90 |
| Problems anon anon anon | | 91 |
| Chapter 6 Net present value and internal rate of | f return | 94 |
| NPV and project interdependence | | 94 |
| IRR rule and interdependent projects | | 99 |
| Extending the time horizon | | 108 |
| Multiple IRRs | | 109 |
| Other problems with the IRR rule | | 113 |
| The modified IRR | | 114 |
| NPV versus IRR: Conclusion | | 115 |
| The replacement cycle problem | | 116 |
| Summary | | 119 |
| Notes | | 120 |
| Further reading bodyse and T | | 121 |
| Quickie questions | | 121 |
| Problems | | 122 |
| Chapter 7 Project cash flows | | 125 |
| Further reading | | 105 |
| Investment appraisal and inflation | | 125 |
| Inflation and the IKK rule | | 130 |
| Investment appraisal and taxation | | 131 |

| D | E | Т | A | Ι | L | E | D | С | 0 | N | Т | E | N | Т | S | |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|--|
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|--|

| TAILED CO | NTENTS | |
|-----------|---|-----|
| | Financing cash flows | |
| | Investment appraisal and the relevant cash flow | |
| | Summary | |
| | Appendix: the LIK corporate tax gratem | |
| | Notes | |
| | The capital market line | |
| | Diversification within companies resultion and with a provident | |
| | Quickle questions | |
| | Problems | |
| | Charther reading | |
| | Chapter 8 Capital rationing | |
| | Introduction | |
| | Hard and soft capital rationing | |
| | Single-period capital rationing | |
| | Multi-period capital rationing | |
| | Summary | |
| | Appendix: linear programming | |
| | Notes | |
| | Further reading MAAD and to vibilev and T | |
| | Quidrie questions | |
| | Drobleme | |
| | Sommer | |
| PART 3 | RISK ANALYSIS | |
| | Market efficiency and share dealing | |
| | Chapter 9 Simple risk techniques | |
| | Risk and return | |
| | Expected net present value | |
| | The abandonment decision | |
| | Sensitivity analysis | |
| | The risk-adjusted discount rate | |
| | The basic characteristics of options | |
| | Notes | |
| | Further reading | |
| | Quickie questions | |
| | Drobleme | |
| | Put-call parity theorem | |
| | Chapter 10 Risk and return | . / |
| | The option 'Greeks' ishom nonjuday babbivib and gard gaA | |
| | Introduction to uncertainty | |
| | The expected utility model | |
| | Risk, return and the investment decision | |
| | Summary | |
| | Notes | |
| | Further reading | |
| | | |
| | Ouickie questions | |

| DETAILED | CONTENTS |
|----------|----------|
|----------|----------|

| x | DETAILED | CONTENTS |
|-----|---|----------|
| 132 | Chapter 11 Portfolio theory | 226 |
| | Investment appraisal and the relevant cash flow | 226 |
| | Two-asset portfolios | 220 |
| | Multi-asset portfolios | 234 |
| | Introduction of a risk-free investment | 237 |
| | The capital market line | 243 |
| | Diversification within companies | 248 |
| | Summary | 249 |
| | Notes | 251 |
| | Further reading | 251 |
| | Quickie questions | 252 |
| | Problems | 252 |
| | | |
| | Chapter 12 The capital asset pricing model | 255 |
| | Multi-period capital rationing | 255 |
| | The security market line | 255 |
| | The CAPM expression | 259 |
| | The beta value | 262 |
| | The validity of the CAPM | 271 |
| | Arbitrage pricing theory | 276 |
| | Betas and project investment appraisal | 278 |
| | Summary | 281 |
| | Appendix: The security market line | 282 |
| | Notes | 285 |
| | Further reading | 285 |
| | Quickie questions | 286 |
| | Problems | 287 |
| | | |
| | Chapter 13 Option valuation | 291 |
| | Chapter 12 Option Champion | 100 |
| | Introduction | 291 |
| | The basic characteristics of options | 291 |
| | Option terminology | 293 |
| | The valuation of options | 293 |
| | The Black and Scholes model | 298 |
| | The building blocks of investment | 302 |
| | Put-call parity theorem | 307 |
| | Using share options | 310 |
| | The option 'Greeks' | 314 |
| | The binomial model | 318 |
| | Summary | 320 |
| | Appendix: the area under the normal curve | 321 |
| | Notes | 323 |
| | Further reading | 323 |
| | Orighie questions | 323 |
| | Quickie questions | 222 |
| | Problems | 525 |
| | | |

| DETAILED CON | TENTS | xi |
|--------------|---|-----|
| | Chapter 14 Interest rate risk | 325 |
| | Introduction | 374 |
| | The money markets | 374 |
| | Forward forward loans | 32- |
| | Forward rate agreements | 220 |
| | Interest rate marantees | 221 |
| | Option contract markets | 222 |
| | Interest rate futures | 333 |
| | Cana collare and floore | 334 |
| | Caps, collars and hoors | 343 |
| | Interest rate swaps | 344 |
| | Summary | 348 |
| | Notes Marker and Statistical All Iside O | 348 |
| | Further reading | 349 |
| | Quickie questions | 349 |
| | Problems | 350 |
| PART 4 | FINANCING DECISIONS | 353 |
| | | |
| | Chapter 15 Financial markets | 355 |
| | Introduction | 255 |
| 25 . | Market efficiency | 222 |
| | Market efficiency and share dealing | 222 |
| | The empirical aridenee of EMU | 338 |
| | The temperature of EAVIH | 360 |
| | I ne term structure of interest rates | 365 |
| | Pure expectations hypothesis | 369 |
| 47 | Summary | 375 |
| | Notes | 376 |
| | Further reading | 377 |
| | Quickie questions | 378 |
| | Problems | 378 |
| | Chapter 2.3 Atquisition decisions | |
| | Chapter 16 The cost of capital | 379 |
| | The Generation I willing | |
| | The mancing decision | 379 |
| | I he cost of equity capital | 380 |
| | Expected return, dividends and market price | 383 |
| | Applying the dividend valuation model | 385 |
| | CAPM and the cost of equity capital | 393 |
| | CAPM versus the DVM | 395 |
| | The cost of debt capital | 397 |
| | Cost of preference shares | 409 |
| | Convertible debt | 410 |
| | Summary | 414 |
| | Notes | 414 |
| | Further reading | 416 |
| | Ouickie questions | 416 |
| | Problems | 117 |
| | | 41/ |

| D CONTENTS | DETAILED | | xii |
|------------|--|----------------------------|-----|
| 420 | verage cost of capital | Chapter 17 Wei | |
| 420 | | The project discount | |
| 423 | | The calculation of K_{0} | |
| 427 | | The WACC and proje | |
| 430 | | Summary | |
| 431 | and private costs of debt | Appendix: Differing c | |
| 437 | Option contract markets | Notes | |
| 437 | | Further reading | |
| 438 | | Quickie questions | |
| 438 | | Problems | |
| | | Troblems | |
| 442 | ure in a simple world | Chapter 18 Capi | |
| | Further beaming mining | Chapter 12 The | |
| 442 | | Introduction | |
| 442 | | An optimal capital str | |
| 440 | | Business and financial | |
| 450 | | The arbitrage proof | |
| 437 | Sector and the sector of the s | Summary | |
| 438 | | Notes | |
| 458 | | Further reading | |
| 459 | | Quickie questions | |
| 459 | | Problems | |
| 162 | Market efficiency and share | | |
| 402 | icture in a complex world | Chapter 19 Cap | |
| 462 | | Taxation and capital | |
| 467 | | Using the M and M e | |
| 472 | | M and M in the real y | |
| 477 | ure | Further views on capi | |
| 482 | | Conclusion | |
| 482 | | Summary | |
| 483 | | Notes | |
| 484 | | Further reading | |
| 484 | | Ouickie questions | |
| 485 | | Problems | |
| | | | |
| 488 | ucture in practice | Chapter 20 Cat | |
| | Applying the dividend valuat | | |
| 400 | | The pecking order th | |
| 491 | | Real-world considera | |
| 493 | The cost of debt ospital and | Earnings per share at | |
| 490 | | Degree of operating | |
| 500 | | Summary | |
| 501 | | Notes | |
| 501 | | Further reading | |
| 501 | | Quickie questions | |
| 502 | | Problems | |
| | | | |

| 577 | Chapter 21 Investment and financing interactions | 506 |
|--------|--|-----|
| | Company valuation and investment appraisal | 506 |
| | The dividend and interest valuation model | 507 |
| | Adjusted present value model | 507 |
| | The M and M valuation model | 508 |
| | The traditional valuation model | 508 |
| | Approaches to investment appraisal | 509 |
| | Asset betas and gearing | 514 |
| | Risk-adjusted WACC | 521 |
| | Lease or purchase decision | 524 |
| | Summary | 529 |
| | Notes | 529 |
| | Further reading 200221 JAHOITAN SET VI | 529 |
| | Quickie questions | 530 |
| | Problems againable arginer 25 resigned of | 531 |
| | Chapter 22 The divident Latin and Chapter 22 | |
| | Chapter 22 The aiviaena aecision | 534 |
| | Dividend policy in perfect capital markets | 534 |
| | Traditional view of the dividend decision | 538 |
| | Dividend policy in an imperfect market | 542 |
| 612 | The empirical evidence | 544 |
| | Conclusion | 545 |
| | Summary | 546 |
| | Notes | 547 |
| | Further reading | 547 |
| | Ouickie questions | 548 |
| | Chapter 26 Foreign exchange bedging smallor | 548 |
| PART 5 | MERGERS AND ACQUISITIONS | 551 |
| . 621 | TV futures contracts | |
| | Chapter 23 Acquisition decisions | 553 |
| | Introduction | 553 |
| | Synergy | 554 |
| | Valuing synergy | 557 |
| | Acquisition premiums | 558 |
| | Organic growth versus growth via acquisition | 560 |
| | The consurance effect | 562 |
| | Bootstrapping FDS | 564 |
| | Diversification | 567 |
| | Takeover defence | 569 |
| | Financing acquisitions | 571 |
| | Summary | 571 |
| | Notes | 572 |
| | Further reading | 574 |
| | Quickie questions | 574 |
| | Problems avoid data trajord | 574 |
| | Project discount rate | 575 |
| | | |

xiii

| xiv | DETA | ILED CONTENTS |
|--------|---------------------------------------|---------------|
| | Chapter 24 Company valuation | 577 |
| | Introduction | 577 |
| | Asset basis | 577 |
| | Earnings basis | 579 |
| | Dividend basis | 582 |
| | Free cash flow basis | 582 |
| | Intellectual capital | 584 |
| | Summary | 586 |
| | Further reading | 587 |
| | Quickie questions | 587 |
| | Problems | 588 |
| | | 447 |
| PART 6 | INTERNATIONAL ISSUES | 593 |
| 530 | Duickie questions | |
| | Chapter 25 Foreign exchange | 595 |
| | 8 8 | 503 |
| | Introduction | 595 |
| | Exchange rates | 595 |
| | Foreign exchange markets | 600 |
| | Exchange rate systems | 603 |
| | Determinants of FX rates | 608 |
| | Summary sources and a source boundary | 612 |
| | Notes | 613 |
| | Further reading | 613 |
| | Quickie questions | 613 |
| | Problems | 614 |
| | Quickie questions | |
| | Chapter 26 Foreign exchange hedging | 613 |
| | Definitions | 615 |
| | Transaction risk hedging | 610 |
| | FX futures contracts | 621 |
| | Forward versus futures | 620 |
| | FX options contracts | 621 |
| | Setting up an option hedge | 629 |
| | Early exercise | 634 |
| | Contingent exposure to FX risk | 63. |
| | Traded options versus OTC options | 63. |
| | Summary | 63 |
| | Notes | 63 |
| | Further reading | 63 |
| | Ouickie questions | 63' |
| | Problems | 63 |
| | Norei | |
| | Chapter 27 Foreign direct investment | 64 |
| | Shapter 27 Torogr an eer meestineer | 01 |
| | Introduction | 64. |
| | Project cash flows | 644 |
| | Project discount rate | 649 |

| Translation risk | 653 |
|---|-----|
| F conomic risk | 656 |
| Country/political risk | 659 |
| Management charges and transfer pricing | 660 |
| Summary | 661 |
| Notes | 662 |
| Further reading | 662 |
| Quickie questions | 663 |
| Problems | 663 |
| Tables | 667 |
| Answers to quickie questions | 673 |
| Answers to problems | 699 |
| Index | 783 |

XV

profiles. This is a false concension, based on a false supposition. If practice has long been undersful and does not conform to theory, the theory is had and in meed of remition. The infinition should not be between theory and practice, it should be between good theory is had theory, between good practice and had practice... Fractice is brick, sheary is nortar. Both are essential and both must be good if we are to erect a worthy structure.

This book takes these two quotations as its starting point. Its subject matter covers some of the major financial decisions that face companies investment, financing, the dividend decision, acquisitions and the management of fisk. These are areas of vital importance to companies because they represent the main were by which firms can enhance the worth of the owners. This importance is reflected in the fact that corporate finance is a standard element of most degree courses that are concerned with industrial or commercial decision-making, as well as being a prominent element in professional accountance commendation.

It is with all these groups of people in mind that this book has been written. However, we hope that practising financial decision-makers will also find its contents of interest, in that it may belp to provoke thoughtful reflection on how financial decisions are actually made:

The book's origins he in the courses/we have mught at various universities at both undergraduate/and/postgraduate/level and in the courses/mught to students studying for professional accountancy qualifications. In reality, this is the seventh edition of *intercentent Appraisal and Financial Decisions*, but we have taken the opportunity of a new edition to change the title to *Corporate Finance*, in order to reflect better its scope and contents.

In many ways this is not our book, but our students book. Their searching questions have often prompted as to think through the subject matter in greater