

Contents

<i>List of contributors</i>	vii
1 Advancing empirical research on organizational routines: introduction <i>Markus C. Becker and Nathalie Lazaric</i>	1
PART I CONCEPTUAL FOUNDATIONS	
2 Routines as technologies and as organizational capabilities <i>Richard R. Nelson</i>	11
3 The nature and replication of routines <i>Geoffrey M. Hodgson</i>	26
PART II METHODS FOR ANALYSING ORGANIZATIONAL ROUTINES	
4 Using workflow data to explore the structure of an organizational routine <i>Brian T. Pentland, Thorvald Haerem and Derek W. Hillison</i>	47
5 The contribution of event-sequence analysis to the study of organizational routines <i>Carlo Salvato</i>	68
6 The inheritance of organizational routines and the emergence of a firm genealogy in the fashion design industry <i>Rik Wenting</i>	103
PART III ORGANIZATIONAL ROUTINES AND STABILITY IN ORGANIZATIONS	
7 Is it the 'same'? Observing the regeneration of organizational character at Camp Poplar Grove <i>Jeremy P. Birnholtz, Michael D. Cohen and Susannah V. Hoch</i>	131
8 Uncovering inertia: ambiguity between formal rules and routines of interaction <i>Martijn van der Steen</i>	159

PART IV ORGANIZATIONAL ROUTINES AND
ORGANIZATIONAL CHANGE AND INNOVATION

- 9 The influence of artefacts and distributed agencies on routines'
dynamics: from representation to performance 185
Luciana D'Adderio
- 10 Innovation routines: exploring the role of procedures and
stable behaviour patterns in innovation 223
Markus C. Becker and Francesco Zirpoli
- 11 The difficult creation of novel routines: persistence of old
habits and renewal of knowledge base in French SMEs 248
Frédéric Huet and Nathalie Lazaric
- Index* 277