European Competition Law Review

2014 Volume 35 Issue 3 ISSN: 0144-3054

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The European Commission has encountered complementarity in many high-profile investigations. In October 2012, the Competition Tribunal of South Africa examined complementarities in detail in its investigation of a horseracing transaction. The transparent process allows a discussion of the nature of complementarities, and of how presumptions that have often been simplistically applied would have failed to identify applicable economic incentives, and would have led to an erroneous conclusion.

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