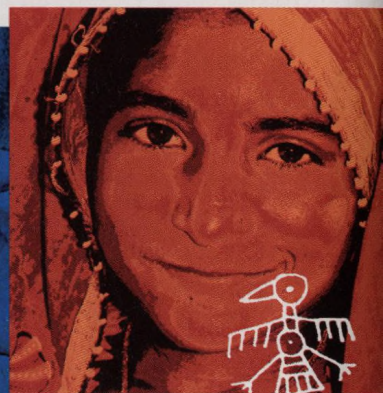


EXECUTIVE SUMMARY	9	2. EFFICIENCY AND EFFECTIVENESS OF EC CO-OPERATION	35
A. THE EC COMMITMENT TO DEVELOPMENT CO-OPERATION	9	2.1. REFORM OF EXTERNAL ASSISTANCE MANAGEMENT	37
B. EFFICIENCY OF EC CO-OPERATION	12	2.2. DECONCENTRATION	38
C. THE EC'S GLOBAL REACH: ACHIEVEMENTS IN 2003 REGION BY REGION	12	2.3. QUALITY IMPROVEMENT AND QUALITY SUPPORT GROUP INITIATIVES	39
D. SPECIAL FEATURE: PEACE AS A PRIORITY	14	2.4. THE "THREE CS": THE WAY FORWARD	40
E. ANNEXES	14	2.5. CO-OPERATION WITH OTHER PARTNERS	48
		2.6. MAINSTREAMING ISSUES	51



1. BACKGROUND AND STRATEGIC GOALS	15
1.1. INTRODUCTION	17
1.2. STRATEGIC OBJECTIVES OF EC DEVELOPMENT POLICY: THE MILLENNIUM DEVELOPMENT GOALS (MDGs)	18
1.3. EC CONTRIBUTION TO MDG ACHIEVEMENT: THE SIX PRIORITY AREAS	19
1.4. THE EC APPROACH	26
1.5. EU ENLARGEMENT AND DEVELOPMENT CO-OPERATION	33

3. EVALUATION AND MONITORING	57
3.1. EVALUATION: REVIEW OF THE 2003 WORK PROGRAMME	59
3.2. OUTLOOK ON THE 2004 EVALUATION PROGRAMME	61
3.3. PROJECT RESULTS: RESULTS-ORIENTED MONITORING	62

4. THE ACTIVITIES 67

4.1. INTRODUCTION 69

4.2. THE BALKANS 69

4.3. EASTERN EUROPE
AND CENTRAL ASIA 75

4.4. MEDITERRANEAN AND NEAR
AND MIDDLE EAST 81

4.5. AFRICAN, CARIBBEAN AND PACIFIC
(ACP) COUNTRIES
AND OVERSEAS COUNTRIES
AND TERRITORIES (OCTs) 87

4.6. ASIA 96

4.7. LATIN AMERICA 103

6. ANNEXES 125

6.1. MDGs 127

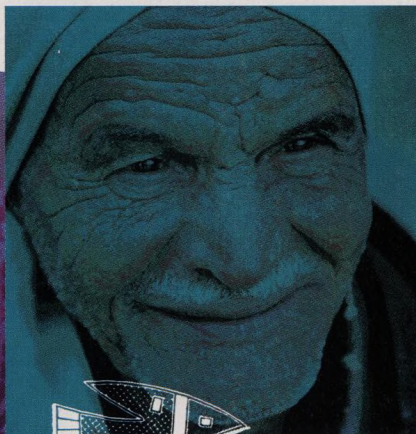
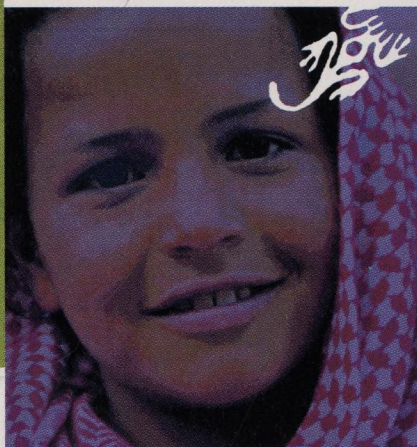
6.2. HARMONISATION OF PROCEDURES 136

6.3. RAL 138

6.4. INTERNAL AUDITS 141

6.5. EC COMMUNICATIONS REFERRING
TO EXTERNAL ASSISTANCE 142

6.6. EC ASSISTANCE NOT COVERED
BY THE REPORT 146



5. FEATURE – GOVERNANCE, PEACE, SECURITY AND DEVELOPMENT 111

5.1. INTRODUCTION 113

5.2. WHAT IS THE EC/EU DOING? 115

5.3. CONCLUSIONS 123

7. FINANCIAL TABLES 147