

CONTENTS

<i>List of Figures</i>	viii
<i>List of Tables</i>	ix
<i>List of Boxes</i>	x
<i>List of Contributors</i>	xi

Introductory Remarks	1
EWAN FERLIE, LAURENCE E. LYNN, JR., AND CHRISTOPHER POLLITT	

SECTION 1: BASIC FRAMEWORKS

1. Public Management: The Word, the Movement, the Science	7
CHRISTOPHER HOOD	
2. Public Management: A Concise History of the Field	27
LAURENCE E. LYNN, JR.	
3. Bureaucracy in the Twenty-First Century	51
KENNETH J. MEIER AND GREGORY C. HILL	
4. Public and Private Management Compared	72
HAL G. RAINEY AND YOUNG HAN CHUN	
5. Public Management, Democracy, and Politics	103
LINDA DELEON	

SECTION 2: THEORETICAL AND DISCIPLINARY PERSPECTIVES

6. Law and Public Administration	133
ANTHONY M. BERTELLI	

7. Public Management as Ethics	156
J. PATRICK DOBEL	
8. Public Accountability	182
MARK BOVENS	
9. Economic Perspectives on Public Organizations	209
AIDAN R. VINING and DAVID L. WEIMER	
10. Postmodern Public Administration	234
PETER BOGASON	
11. Networks and Inter-organizational Management: Challenging, Steering, Evaluation, and the Role of Public Actors in Public Management	257
ERIK-HANS KLIJN	
12. Whatever Happened to Public Administration? Governance, Governance Everywhere	282
H. GEORGE FREDERICKSON	
13. Virtual Organizations	305
HELEN MARGETTS	
14. The Theory of the Audit Explosion	326
MICHAEL POWER	

SECTION 3: EXPLORING CURRENT PUBLIC POLICY AND MANAGEMENT THEMES

15. Public–Private Partnerships and Hybridity	347
CHRIS SKELCHER	
16. Decentralization	371
CHRISTOPHER POLLITT	
17. E-Government: A Challenge for Public Management	398
IGNACE SNELLEN	
18. Professionals in Public Services Organizations: Implications for Public Sector “Reforming”	422
EWAN FERLIE AND KEITH J. GERAGHTY	

19. Rethinking Leadership in Public Organizations	446
JEAN-LOUIS DENIS, ANN LANGLEY, AND LINDA ROULEAU	
20. Organizational Cultures in the Public Services	468
ROBERT DINGWALL AND TIM STRANGLEMAN	
21. Performance Management	491
COLIN TALBOT	

SECTION 4: FUNCTIONAL AREAS

22. Striving for Balance: Reforms in Human Resource Management	521
PATRICIA W. INGRAHAM	
23. Public Service Quality Improvement	537
JOHN ØVRETVEIT	
24. Budget and Accounting Reforms	563
IRENE S. RUBIN AND JOANNE KELLY	
25. NGOs and Contracting	591
STEVEN RATHGEB SMITH	
26. Evaluation and Public Management	615
PETER DAHLER-LARSEN	

SECTION 5: NATIONAL AND INTERNATIONAL COMPARISONS

27. International Public Management	643
DAVID MATHIASSEN	
28. Management Consultancy	671
DENIS SAINT MARTIN	
29. Change and Continuity in the Continental Tradition of Public Management	695
ISABELLA PROELLER AND KUNO SCHEDLER	
30. Afterword	720
EWAN FERLIE, LAURENCE E. LYNN, JR., AND CHRISTOPHER POLLITT	

<i>Index</i>	731
--------------	-----