

Contents

Introduction, by Michael Burrage 1

PART I Emergence of an Enduring Theme

- 1 The Second Transformation of American Secondary Education 53
introduced by Oliver Fulton
- 2 Problems in the Transition from Elite to Mass Higher Education 86
introduced by Ulrich Teichler
- 3 Elite Higher Education: An Endangered Species? 143
introduced by John Aubrey Douglass

PART II Causes and Consequences of America's Advantage

- 4 Federalism in American Higher Education 175
introduced by Guy Neave
- 5 Class, Race, and Higher Education in America 208
introduced by Nathan Glazer

PART III Britain as a Contrasting Case

- 6 Academic Standards and Mass Higher Education 239
introduced by Gareth Parry
- 7 Managerialism and the Academic Profession:
The Case of England 269
introduced by A. H. Halsey

PART IV The Private Lives of American Universities

- 8 The Campus as a Context for Learning:
Notes on Education and Architecture 301
introduced by Sim van der Ryn

- 9 The American Academic Department as a Context for Learning 319
introduced by Michael Burrage

- 10 Guests without Hosts:
Notes on the Institute for Advanced Study 343
introduced by Neil J. Smelser

- 11 New Directions for the Center for Studies in Higher Education:
The 1977-78 Annual Report 364
introduced by Roger L. Geiger

PART V Governance and Reform of the American University

- 12 Leadership and Organization: The Case of Biology at Berkeley 395
introduced by Grant Harman

- 13 Comparative Reflections on Leadership in Higher Education 433
introduced by David Pierpont Gardner

- 14 Governance in the University of California:
The Transformation of Politics into Administration 462
introduced by Jack Schuster

- 15 California after Racial Preferences 485
introduced by Jerry Lubenow

PART VI The Completion of the Transformation

- 16 From Mass Higher Education to Universal Access:
The American Advantage 511
introduced by Gary W. Matkin
- 17 Reflections on the Transition from Elite to Mass to Universal Access:
Forms and Phases of Higher Education in Modern Societies since
World War II 554
introduced by John Brennan

Contributors 611

About the Author 617

Index 621