

Contents

List of Figures	ix
List of Tables	xi
Acknowledgements	xiii
About the Author	xv
About this Book	xvii
Preface	xix
1 Why Project Management is Essential in Research and Development	I
2 Current Thinking in Managing R&D Projects	23
3 Fundamentals of Project Management	47
4 R&D Project Life Cycle	71
5 Managing Cost, Time and Quality in R&D	93
6 Managing Risks in R&D	121
7 Managing R&D Portfolios	135
8 R&D Project Success Criteria and Success Factors	147
9 Operational Excellence Concepts in R&D Projects	157
10 Case Studies of R&D Projects	173
11 Making it Happen	193
Appendix: MSc in R&D Project Management: Course Outline	205
Glossary	209
Bibliography	219
Index	229