
Contents

	PUBLISHER'S ACKNOWLEDGEMENTS	x
	PREFACE	xi
INTRODUCTION	ELEMENTS FOR CREATING HOT SPOTS	1
CHAPTER 1	GENERATING EXTRAORDINARY ENERGY	5
CHAPTER 2	HOT SPOTS BURNING BRIGHT ACROSS THE WORLD	23
CHAPTER 3	THE FIRST ELEMENT: A COOPERATIVE MINDSET	43
CHAPTER 4	THE SECOND ELEMENT: BOUNDARY SPANNING	67
CHAPTER 5	THE THIRD ELEMENT: IGNITING PURPOSE	101
CHAPTER 6	THE FOURTH ELEMENT: PRODUCTIVE CAPACITY	117
CHAPTER 7	THE LEADER'S ROLE IN HOT SPOTS	137
CHAPTER 8	DESIGNING FOR THE EMERGENCE OF HOT SPOTS	151
APPENDIX A	RESOURCES FOR CREATING HOT SPOTS	173
APPENDIX B	BACKGROUND TO THE RESEARCH ON HOT SPOTS	187
APPENDIX C	METHODOLOGY OF THE HOT SPOTS RESEARCH	191
	NOTES	195
	INDEX	207
	ABOUT THE AUTHOR	213