

Contents

<i>Series Foreword</i>	xvii
<i>Preface</i>	xviii
1 Introduction	1
<i>Characteristics of Heroic Leadership</i>	2
<i>Heroism and Leadership</i>	4
<i>Exceptional Heroic Leadership</i>	6
<i>Heroic Leadership Narratives</i>	7
<i>Archetypes and the Innate Mind</i>	9
<i>Why Heroic Leaders Trust Their Gut Instincts</i>	11
<i>Heroes as Agents of Social Influence</i>	12
<i>Influence as the Basis for Our T(r)axonomy of Heroism</i>	14
<i>Organization of This Book</i>	22
2 Trending Heroes: Gaining or Losing Heroic Status	24
<i>Ulysses S. Grant: The Reappraised Hero</i>	25
<i>Sigmund Freud: The Vindication of a Battered Theory</i>	27
<i>Woodrow Wilson: A Hero Trending Downward</i>	28
<i>Arnold Schwarzenegger: Trending Up, Down, and Up Again</i>	29
3 Transitory Heroes: Hero Today, Gone Tomorrow	32
<i>Joe Darby: The Heroic Whistleblower of Abu Ghraib</i>	34
<i>Mae Jemison: Living Heroic Dreams</i>	35
<i>Heart-Wrenching Heroism at the Fukushima Nuclear Power Plant</i>	37
<i>Randy Pausch: The Hero Who Dared Us to Live Our Dreams</i>	38

	<i>Gabrielle Giffords: Heroic Recovery from Trauma</i>	39
	<i>Benjamin "Beast" Butler: Hero for a Moment</i>	41
	<i>Liu Xiaobo: A Hero of Peace, Democracy, and Human Rights</i>	42
	<i>Christa McAuliffe: Lost Hero of the Space Shuttle Challenger</i>	43
	<i>The Heroism and Leadership of Fred Korematsu</i>	45
	<i>Transitory Heroes and Villains: A Tale of Two Stevens</i>	46
	<i>Eugene Goodman: A Life-Saving Hero</i>	47
4	Transitional Heroes: Those Whom We Outgrow	49
	<i>Henry (Hank) Aaron: The Hammerin' Hero</i>	51
	<i>Fred Rogers: Love, Wisdom, and Compassion for All Ages</i>	53
	<i>Reed Richards: Fantastic Family Man</i>	54
	<i>Captain James T. Kirk: The Hero Who Treks the Stars</i>	56
5	Tragic Heroes: The Self-Destruction of Greatness	58
	<i>Rudy Giuliani: The 9/11 Hero Turned Villain</i>	60
	<i>Bill Cosby: The Fallen Hero</i>	62
	<i>Tiger Woods: The Ebb and Flow of Fame and Fortune</i>	63
	<i>Coming to Terms with Richard Nixon</i>	65
	<i>Oedipus The King: The Classic Tragic Hero</i>	66
6	Transposed Heroes: The Fine Line between Heroism and Villainy	68
	<i>Harvey Dent as Two-Face: The Hero Turned Villain in Batman</i>	70
	<i>LeBron James: Hero and Sometimes Villain of the NBA</i>	71
	<i>Joe Paterno: Discerning the Legacy of a Transposed Hero</i>	73
7	Transparent Heroes: The Unsung Heroes among Us	75
	<i>Healthcare Workers: Unsung Heroes of the Covid-19 Pandemic</i>	76
	<i>Don Quixote: The Idealistic but Impractical Hero</i>	78
	<i>Liz Cheney: The Hero Who Defied Trump</i>	80

<i>Drew Barrymore: The Heroic Story of the Little Girl Lost</i>	81
<i>Montgomery Meigs: A Transparent Hero of the Civil War</i>	83
<i>John Wooden: Heroic Teacher and Mentor</i>	84
<i>Accidental Sidekicks: Marion Keisker's Moment to Help Elvis</i>	85
<i>Those Whom We Forgot: The Makers of Fire</i>	86
<i>The Supporting Cast in Heroes Narratives: Sidekicks and Others</i>	87
<i>Why Our Parents Are Our Heroes</i>	89
<i>Edith Wilson: An Unsung Hero or Villain?</i>	91
<i>Bayard Rustin: Peaceful Advocate of Human Rights</i>	92
<i>Rick Rescorla: The Hero Who Saved 2,700 Lives on 9/11</i>	94
8 Traditional-Moral Heroes	96
<i>Traditional-Moral Heroes</i>	98
<i>Eleanor Roosevelt: The Multifaceted Hero</i>	99
<i>Pope Francis: Heroic Leadership by Example</i>	101
<i>Malala Yousafzai: The Hero of Hope and Positive Change</i>	102
<i>Greta Thunberg: The Courageously Outspoken Hero</i>	104
<i>Michelle Obama: The Hero of Virtue and Civility</i>	106
<i>The Dalai Lama: "My Religion Is Kindness"</i>	107
<i>Pat Tillman: The Consummate War Hero</i>	108
<i>Irena Sendler: The Hero Who Stood Up to Evil</i>	110
<i>George Bailey: A Hero's Wonderful Life</i>	111
<i>Confucius: The Master Hero of Virtue</i>	112
<i>Mother Teresa and the Call to Love</i>	113
<i>Lois Wilson: The Hero Who Helped Families of Alcoholics</i>	115
<i>Nathan Hale and the Powerful Heroic Script</i>	116
<i>Dana Reeve: The Unsung Selfless Hero</i>	117
<i>Groundhog Day's Phil Connors and the Heroic Theme of Redemption</i>	119
<i>Rabbi Israel Spira: A Hero of the Holocaust</i>	120
<i>Rosa Parks's Transforming Act of Civil Disobedience</i>	121
<i>Corrie ten Boom: The Holocaust Hero with a Hiding Place</i>	123

9	Traditional-Competent Heroes	125
	<i>Jacinda Ardern: Hero of Compassionate Crisis Management</i>	125
	<i>Angela Merkl: Heroic Leadership during Crises</i>	127
	<i>Katherine Johnson: Brilliant Scientist and Barrier-Breaker</i>	128
	<i>Taylor Swift: The Wise and Gifted Hero</i>	129
	<i>Nancy Pelosi: Heroic Leader of Legislative Justice</i>	131
	<i>Marie Curie: Trailblazing Scientist Who Paid the Ultimate Price</i>	133
	<i>Ellen DeGeneres: Heroic Comedienne and Underdog Advocate</i>	134
	<i>John Nash: A Hero's Brilliant Triumph over Mental Illness</i>	135
	<i>Althea Gibson: Barrier Breaker and Way Paver</i>	136
	<i>Monica Seles: Tennis Hero and Tragedienne</i>	137
	<i>Daniel Anderson: The Hero Who Redefined Alcoholism</i>	139
	<i>Tough Without a Gun: Heroic Portrayals by Humphrey Bogart</i>	140
	<i>Edgar Allan Poe: American Literary Giant</i>	141
	<i>Go Ahead, Make My Day: Clint Eastwood as Contemporary Hero</i>	142
	<i>Lucille Ball: A Heroic Comic Genius</i>	144
10	Traditional-Complete Heroes	146
	<i>Wilma Mankiller: Heroic Commitment to the Cherokee Nation</i>	146
	<i>Audrey Hepburn: Hero of Compassion, Grace, and Humility</i>	148
	<i>Volodymyr Zelenskyy: The Tenacious Underdog Hero</i>	149
	<i>Golda Meir: Heroic Founding Mother of Israel</i>	151
	<i>Lady Gaga: Heroic Singer, Actor, and Activist</i>	152
	<i>Harry Belafonte: Hero of the Arts and Social Justice</i>	154
	<i>Terry Fox: The Audacious Modern-Day Pheidippides</i>	155
	<i>George Marshall: The Hero with a Plan</i>	157
	<i>Florence Nightingale: The Heroic Lady with the Lamp</i>	158
	<i>Oprah Winfrey: The Hero with Talent, Resilience, and Charisma</i>	159

<i>Winston Churchill: The Resilient Hero</i>	161
<i>Roberto Clemente and the Night the Happiness Died</i>	162
<i>George Washington Carver: The Humble and Ingenious Hero</i>	164
<i>Warren Spahn: The Greatest Left Hander Ever</i>	165
<i>George Washington: The Indispensable Man</i>	166
<i>Mikhail Gorbachev: A Revolutionary Hero in the Kremlin</i>	167
<i>Twelve Angry Men: A Most Unlikely Hero</i>	169
11 Transfigured Heroes: The Cognitive Construction of Greatness	171
<i>Robin Hood: The Thief Who Became a Hero</i>	173
<i>Big Iron: A Western Hero Narrative</i>	174
<i>Willie Mays's Catch: The Iconic Image of a Hero</i>	175
<i>Sherlock Holmes: An Enduring Fictional Hero</i>	177
<i>Amelia Earhart: Bold Achiever of Mystery</i>	178
<i>Merlin: Supporting Hero of Myth</i>	179
<i>The Chilean Miner Rescue: Protecting a Heroism Narrative</i>	181
<i>Constructing Heroic Associations: The Mandela Effect Makes a Good Line Better</i>	182
<i>St. Patrick: The Construction of a Legend</i>	183
<i>Hub Fans Bid Kid Adieu: Ted Williams 70 Years Later</i>	184
<i>Betsy Ross: The Hero Who (May Have) Sewed the First American Flag</i>	185
<i>Pretty Boy Floyd: An Outlaw Hero</i>	187
<i>John F. Kennedy's Heroic Mystique</i>	188
12 Transforming Heroes: Those Who Forever Changed Our World	190
<i>Transforming Global Heroes</i>	192
<i>Christopher Columbus: A Globally Transforming Figure</i>	194
<i>Mahatma Gandhi: The Hero of Truth and Peace</i>	195
<i>Nelson Mandela: The Ultimate Underdog Hero</i>	196
<i>Martin Luther King, Jr.: The Hero of Interracial Peace</i>	198
<i>Thomas Jefferson: We Hold These Truths to Be Self-Evident</i>	199
<i>Albert Einstein: The Hero Synonymous with Genius</i>	200

	<i>Princess Diana: The Self-Sacrificing Hero</i>	202
	<i>Elvis Presley: The Heroic King of Rock'n'Roll</i>	203
	<i>Transforming Specific Heroes</i>	205
13	Transcendent Heroes: Influence at Its Deepest Level	215
	<i>Harry Potter: The Consummate Archetypal Hero</i>	217
	<i>Jesus of Nazareth: The 'Born Hero</i>	219
	<i>Abraham Lincoln: A Transcendent Hero</i>	220
14	Conclusion	222
	<i>What Is Leadership?</i>	223
	<i>What Makes Leadership Heroic?</i>	225
	<i>The Container versus the Content of Leadership</i>	226
	<i>Heroic Leadership Is Service to Others and Love in Action</i>	228
	References	229
	Index	235